

XXL

ALL SPORTS UNITED

XXL ASA SUSTAINABILITY REPORT

2017



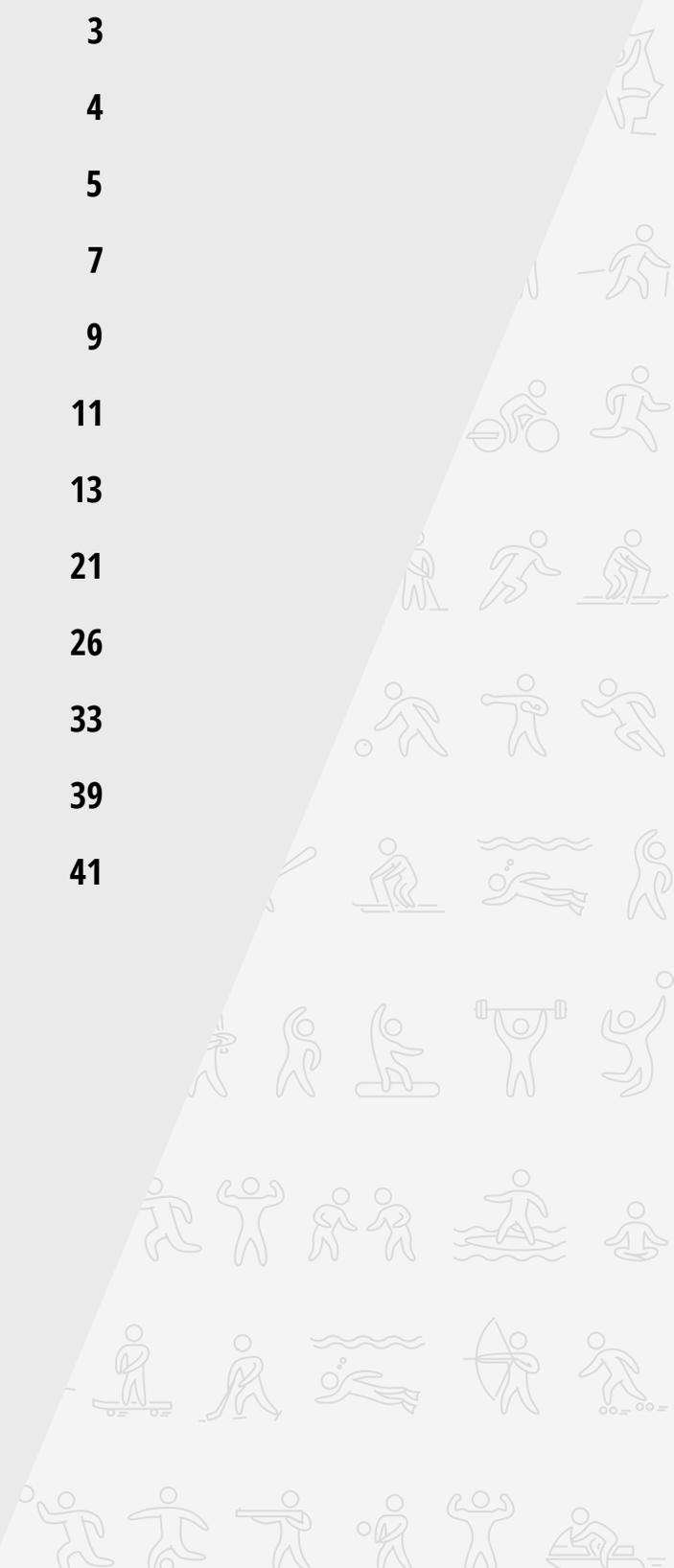


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XXL ASA SUSTAINABILITY REPORT 2017

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All images taken by XXL employees.



BETTER LIGHTING

Change of lighting in Norwegian stores gave more than 30 per cent lower power consumption. Upgrading will continue.

LESS POWER

Power consumption increased by only 13 per cent despite a 17 per cent increase in store base and entering of a new market.

NEW CONCEPT

New store concept introduced with the first store opening in Austria. New waste solutions with recycling system, digital price tags and less consumption of paper and cardboards.

RETURN SERVICE FOR SKIS

Introduced return service for used ski equipment when buying new. Old equipment given to local charity projects.

LESS PLASTIC

Introduction of fee on plastic shopping bags gave a 30 percent drop in volume. Profits from sale transferred to XXL Children's Foundation.

MORE AUDITS

Commenced in total 92 factory audits and site audits, 141 pre-shipment inspections, whereoff 119 using an independent third party.

PHASING OUT FLUORIDES

Started to phase out products containing PFOA and/or PFOA substances. Stopped using fluorides in all service stations.

FEWER TOXINS

Introduced an internal ban of treated articles which sort under the regulation of biocidal treated articles, including Triclosan, Benzalkonium chloride, Silver and more.

CHARITY

XXL Children's Foundation donated another USD 200,000.

VALUING TALENT

36 talents have completed the XXL Talent program. 130 employees in total have now been enrolled on the program.

DEVELOPING EMPLOYEES

20 of our 32 Norwegian store managers are recruited internally, in Sweden 13 of 26 and in Finland 7 of 15.

UPDATED CODE OF CONDUCT

Further improved the whistleblowing routine internally in the Group and raised awareness about it in the light of the #metoo campaign.

IMPROVED HSE

Strengthened the HSE work across the Group. All Swedish store managers and their safety representatives commenced intensive training on HSE procedures and earned their diploma.

STRICTER POLICIES

Improved the internal control and testing procedures of products sold at XXL.

TOUGHER REQUIREMENTS

Established two new guides related to products sold by XXL that suppliers have to follow.

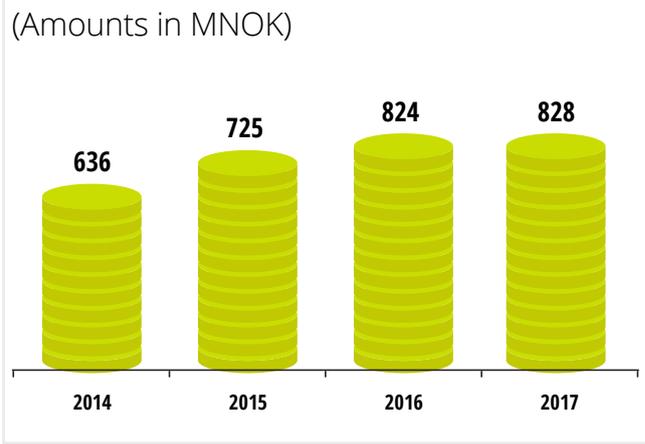
OPERATING REVENUES

(Amounts in MNOK)



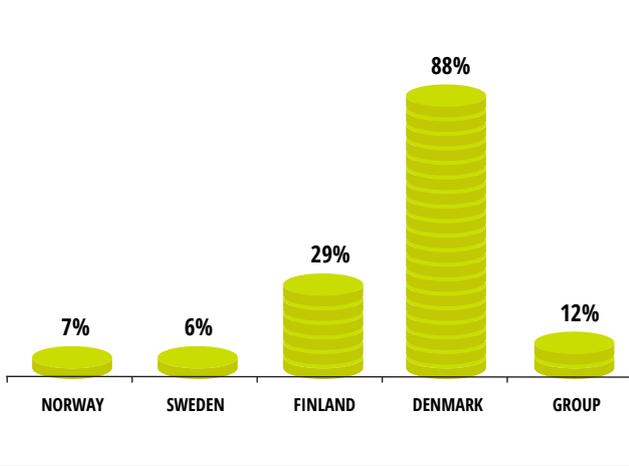
EBITDA

(Amounts in MNOK)

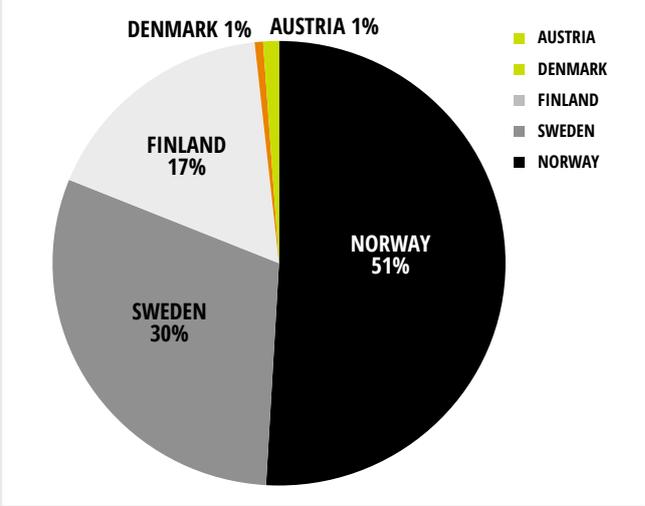


GROWTH BY SEGMENTS

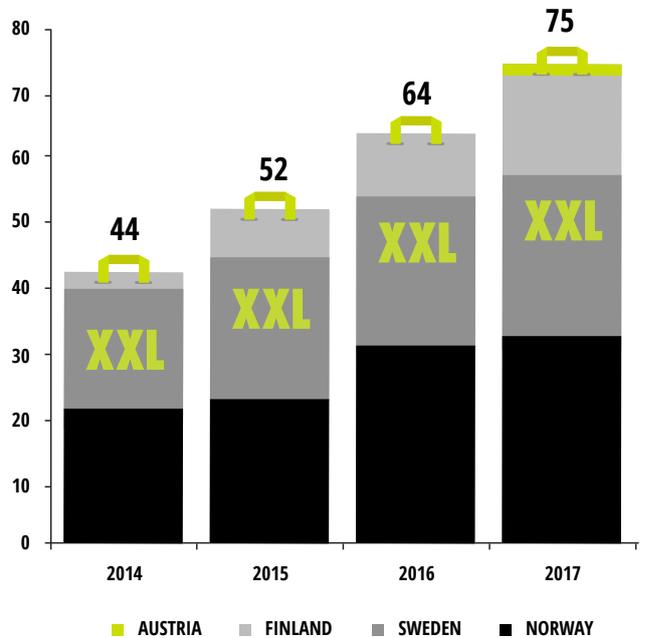
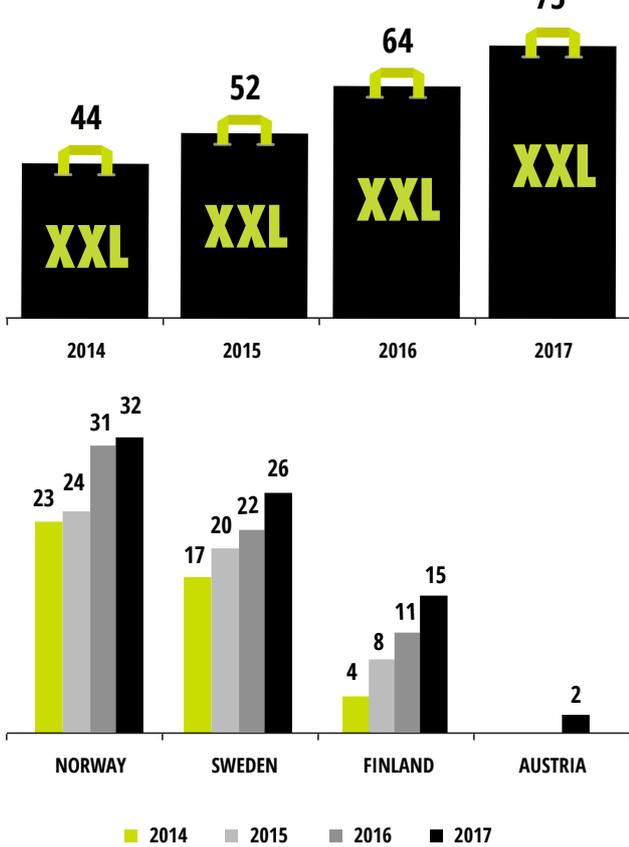
(NOK)



REVENUE SPLIT



NUMBER OF STORES



XXL SUSTAINABILITY WORK

XXL is a paradise for people with interests in sports, outdoors and wildlife activities. The most important competitive advantage of XXL is the low cost position of the company and we believe there is a positive correlation between being a sustainable company and doing profitable business. As a leader in the retail industry of sporting goods XXL recognizes the moral commitment to help sustain the natural environment but also the opportunity to influence and set standards of excellence. Our business is based on trust and sustainability is a part of the core business practices of the Group. XXL is committed to operating in accordance with responsible, ethical and sound corporate and business principles and in compliance with the applicable laws and public regulations. We encourage all the employees in the Group and other stakeholders to join us in creating meaningful changes.



XXL Children's Foundation donated funds to "Projeto Uerê" in the favela Maré in Rio de Janeiro, Brazil, in 2017.

We work hard to integrate sustainability into many dimensions of our business and thereby enhancing the XXL brand. The Group's future growth is dependent on the public perception of the brand. XXL's ability to promote the brand and maintain reputation is critical to the Group's operations. XXL's reputation could be jeopardized if our customers (we call them our guests) believe we have failed to maintain high standards of product quality and integrity or if we have failed to maintain the reputation as price leader. Any events or negative allegations affecting the brand image or negative publicity about quality or integrity may reduce demand for the Group's products or services. In addition, failure to maintain high ethical, social and environmental standards for all of the Group's operations and activities could also jeopardize our reputation. Excellence in sustainability requires the collective effort of all the employees of the Group.

XXL is dependent on many third parties but we have a commitment to transparency and traceability throughout our supply chain. For all our suppliers and partners we have established a Supplier Code of Conduct on how we do ethical and sound business and what we expect of the cooperation. This is a crucial part in the selection process of suppliers and partners.

XXL has established several policies in relation to sustainability work. The Code of Conduct and Corporate Responsibility Guidelines serve as the foundation for the Group's sustainability work. All employees and the Group's management team are trained in the Code of Conduct and the Corporate Responsibility Guidelines. These procedures are adopted by the Board of Directors. The sustainability work is managed on a daily basis by the Investor Relations department. The executive management is addressing sustainability issues on a running basis and holds an annual review of the materiality analysis of the defined relevant aspects of the Group. The Board of Directors has the superior

responsibility and the policies are evaluated and revised continuously. Every employee is responsible for adhering to XXL's principles for sustainability which are sent to all employees when they have been revised. The documents are stored on a common, centralized domain, accessible for all the employees, and are also a part of employment contracts. Different issues related to sustainability could be reported to the immediate superior or directly to the Investor Relations department. If detected early, XXL has a better chance of taking action. The Group has established an internal system for whistleblowers, and employees that become aware of irregularities and do not want to report them through normal channels can do so.

XXL works continuously to communicate what has been done and what remains to be done in respect to the sustainability work, and will give an annual review and report on these matters. Credibility is created over time and through transparency in our corporate responsibility work by reporting on our strengths and weaknesses.

XXL looks to the latest practice of the Global Reporting Initiative's (GRI) guidelines (G4) at the accordance level "Core". The latest section of this report shows our GRI Index rating. This is the Group's fourth sustainability reporting. Information and performance in this report have been selected based on the sustainability aspects deemed to be relevant to XXL's operations. All entities in XXL, as stated in the consolidated financial statements, are covered by this report.

The daily sustainability work is governed by the Investor Relations department with the following contact details:

Mr. Tolle Grøterud

Investor Relations and Business Development
Director XXL ASA
+47 24 08 40 00
ir@xxlasa.com

OPPORTUNITIES AND RISK

XXL believes that there is a positive correlation between being a sustainable company and doing profitable business. On the other hand if we do not meet the expectations of our stakeholders and our own goals, there is a risk that the brand and the position of the Group in the market will suffer. There is also a risk that cost efficiencies will be affected unless satisfactory measures are taken.

XXL will improve the market position by satisfying the demand from our guests with respect to product quality, transparency, human rights and healthy lifestyle products. The Group will make it more cost-efficient by reducing the consumption of energy and materials in operations and recycle and reduce waste. In accordance with the Code of Conduct, sustainability issues are integrated into the Group's daily operations and contribute to greater focus inside the organization.

XXL will constantly develop and improve its sustainability efforts, notably by pursuing issues such as climate change, energy efficiency, social responsibility in the value chain, product safety and healthy lifestyle, consumer protection and data security, and community involvement.

With our centralized business model and control over the value chain XXL is in a very good position to govern risks, to adapt to changes fast and most importantly the opportunity and advantage of choice. We choose the products, locations of the stores, logistics and transportation, partners and suppliers and we could affect them or even change them. We have our own system for waste management in our stores and central warehouses, to choose safe products, to inspect and monitor our transportation partners and way of transportation chosen and to look into the production process of our suppliers.

In a larger scope XXL is a part in the global symbiosis of trade and attention should be drawn towards climate change in general. Important areas for XXL are to look at areas where we can reduce energy consumption and to adapt to a society with more renewable energy sources. Temperature changes, drought, floods and rapidly changing weather conditions will affect everyone in society and more specifically for XXL affect our different sales seasons and trading patterns. Extreme weather conditions could affect accessibility of goods and limit the transportation. The decision to open up new stores could also be affected. On the other hand, increasing demand from guests for climate friendly and green products could also provide new business opportunities. XXL will further improve and take advantage of the growing market for electric bikes with a clear ambition of taking leadership in this respect.

Waste and energy reduction in each store is a further opportunity and a way to save money and be cost efficient. XXL has started a process of changing to more energy efficient solutions in all our Norwegian stores after commencing a detailed energy consumption mapping. The Group has a clear advantaged of benchmarking between stores, also across borders. XXL will now perform a similar detailed energy consumption mapping of all the Swedish stores. Renewable energy solutions will together with energy reductions be the pillars of our future work with cost-effective and sustainable energy consumption.

In a way to increase the funds to XXL Children's Foundation XXL started to take a fee from all sold shopping bags. All the profit from this activity was transferred to the fund. By doing this we save the environment by focusing on reusing shopping bags and XXL Children's

Foundation could increase their donations and activities.

Over the last couple of years XXL has developed a detailed environmental requirements framework for all our suppliers and partners to secure product safety and to assess the supplier value chain. This is governed from a centralized position inside the company and has always been developed with having other European markets on mind. XXL's sustainability framework is ready for more European markets.

XXL manages potential risks of significant adverse environmental effects by integrating XXL's way of doing good business, the Code of Conduct, in the daily work and by working with established procedures and processes for environmental work. The Board of Directors supervises the daily management and the activities and risks of the company in general. XXL's risk management and internal control is an integral part of all daily business activities and are integrated in the business planning processes and corporate strategy. The day-to-day risk management is placed on the business segments and governed by the executive management team. The Board of Directors ensures that the CEO uses proper and effective management and control systems, including systems for risk management. The internal control systems encompass the company's corporate values, ethical guidelines and corporate social responsibility.

Retail is undergoing significantly changes and XXL will exploit all the technological opportunities arising from this transformation. Initiatives related to improving the value chain and the omni-channel offering will be utilizing automatization, machine learning and big data usage. In this respect XXL is committed to have a clear data protection strategy fully aligned with international legislations. By doing so XXL believe the results could be a more cost

efficient, streamlined and sustainable company with excess competitive advantages in the industry.

In 2016 XXL implemented a new online chemical database for storing, reviewing and updating material safety data sheets. The system is also in use for XXL risk assessment of chemical products. In 2017 there has been a revision on MSDS according to CLP regulation after the transition period ended 1 June 2017. Annual revisions of existing and new MSDS will be performed next time in May 2018. For more information about corporate governance and risk, please see the section Corporate Governance in the Annual Report.

DIALOGUE WITH OUR STAKEHOLDERS

XXL has a strong financial position, a commitment to the environment and a solid social engagement, making the Group a sustainable company with focus on economic, environmental and social aspects. It is a long lasting, continuous, improvement process where we address our different stakeholders. This work rests on strong shared values and a belief that every stakeholder is equally important and by welcoming the opinions of many different groups XXL could excel and enhance its own business practices throughout the value chain and across the industry.

► GUESTS

Key concerns: Product safety, healthy lifestyle, working conditions in production, transparency, climate change, waste, suppliers and brands, charitable giving, privacy and data security

Activities to address these issues: Customer service in stores, online and through social media, information in marketing material and product guides, product labels and descriptions in stores and online, local adaptation and variation of the product range in the stores, information security policy and data protection and storage systems.

► SHAREHOLDERS AND OWNERS

Key concerns: Long term profitability, corporate governance, integrated and strategic sustainability work, monitoring of ethics in the value chain, anti-corruption

Activities to address these issues: Annual review by the Board of Directors of governance and sustainability, meetings with shareholders and sustainability analysts, participation on conferences, response to investor questionnaires on sustainability issues.

► EMPLOYEES

Key concerns: Leadership, motivation and bonus schemes, working environment, opportunities for training and professional development, business ethics, waste management, energy efficiency, diversity

Activities to address these issues: Performance reviews and appraisals, coaching, motivation training, extensive product testing, Code of Conduct and guidelines for business ethics, focus on energy reducing opportunities, annual sustainability report.

► SUPPLIERS

Key concerns: Product safety, responsible sourcing, social responsibility, climate impact, anti-corruption, transportation

Activities to address these issues: Audits, frequently gathering feedback and new product reviews from store management and employees, reviews submitted from customers, agreements with all suppliers referring to compliance with sustainability laws, practices and XXL

Supplier Code of Conduct, always a crucial part in the discussions when selecting supplier, supplier contact from our centralized purchasing department.

MATERIALITY REPORT



DEFINING MATERIALITY

XXL’s materiality analysis identifies the aspects that the executive management considers to be of greatest impact to the organization and of the greatest concern to stakeholders. The Group importance dimension was established in a workshop in the executive management of the company. This is evaluated yearly and also tested out on a selected group of employees holding positions in different parts of the organization. The concern of our stakeholders is an ongoing evaluation process where we collect inputs on a running basis, for example from surveys or through investor meetings and roadshows.

For the year 2017 we have lifted the privacy and data security to be very important for the stakeholders and defined it as one of our key aspects. The new EU regulation (2016/679) with regard to processing of personal data and the free movement of such data will be in place from May 2018. XXL has dedicated resources internally with this responsibility.

By addressing the key issues of our stakeholders we ranked the different aspects of our sustainability work.

Our key aspects are:

- Environmental impacts with respect to transportation, waste and electricity consumption
- Assessment of our suppliers
- Training and education of our employees
- Product safety
- Data protection
- Community engagement

IDENTIFICATION OF APPROPRIATE KEY PERFORMANCE INDICATORS

According to GRI 4 we need to review one performance indicator for each material aspect we have identified. We will elaborate on this in separate sections for each aspect using the GRI Index (see the last section of the report for our full ranking of the GRI Index).

MANAGEMENT APPROACH

The sustainability work reflects a growing interest amongst stakeholders towards the Group's social and environmental impacts. Risks and opportunities for the organization are systematically managed as described earlier. A brief summary of how we manage the sustainability work related to each material aspects will be discussed under the section for such relevant aspect. All entities in XXL, as stated in the consolidated financial statements, are subject to these aspects.

ENVIRONMENTAL IMPACTS FROM OUR OPERATIONS

We believe that reduced energy consumption goes hand in hand with profitability. The environmental impacts from the operations of XXL spin around transportation of goods, waste management and use of electricity in our facilities. Our aim is always to reduce the energy need, to improve and to be efficient.

1. TRANSPORTATION

We have outsourced the transportation of goods to third parties and they have their own ambitions and policies of sustainability and reductions of emissions. We monitor their work closely. Bring/Posten Norge is the most important logistics partner to XXL. We have studied their 2016 annual sustainability report where they comply with the GRI 4 Core level. We appreciate the effort they are doing with respect to reducing the emissions of their vehicle fleet by focusing on eco-driving, alternative fuels, fill rates, optimizing the routes, continuously updating the fleet and collaborations with green partnerships. They use diesel produced from renewable sources for heavy transport and by establishing their own filling facilities and using HVO at existing commercial filling stations they will have over 700 trucks running on fossil-free diesel. Bring had the first vehicle in the World to meet the Euro 6 emission standard. In 2016 they expanded the electric vehicle commitment and purchased the two first electric vans in the Nordic region of a size suitable for delivery of parcels and freight. The average age of the vehicles is 1.8 years, 78 per cent of the vehicles meet the Euro 6 emission standard and 21 per cent meet Euro 5. Speed reductions have been introduced with advantages both in terms of the environment and safety. They also use railway where possible and have a stated goal of reducing the CO₂ emissions with 40 per cent

by 2020 compared to year 2008 and by 10 per cent compared to 2014. In 2016 they saw a 13 per cent reduction using 2014 as the base year.

CENTRAL WAREHOUSES

XXL has established two central warehouses, one in Norway and one in Sweden, both placed strategically with respect to delivery routes, main roads, railways and airports. The use of central warehouses saves a lot of transportation by taking over transportation directly from suppliers to the stores. As a consequence fewer vehicles are on the road. In 2017 around 75% of the goods were delivered through the central warehouses. We have a centralized logistics department working on streamlining the transportation and distribution network in order to reduce the distances, optimizing loads, cargos and scheduling. The Norwegian Post has introduced climate-neutral services packs, meaning that products ordered from our online site will be sent by rail where possible else it will be compensated by purchases of climate quotas.

We will continue to work on more efficient logistic solutions and new technologies for transportation both saving the environment and costs.

ONLINE SALES

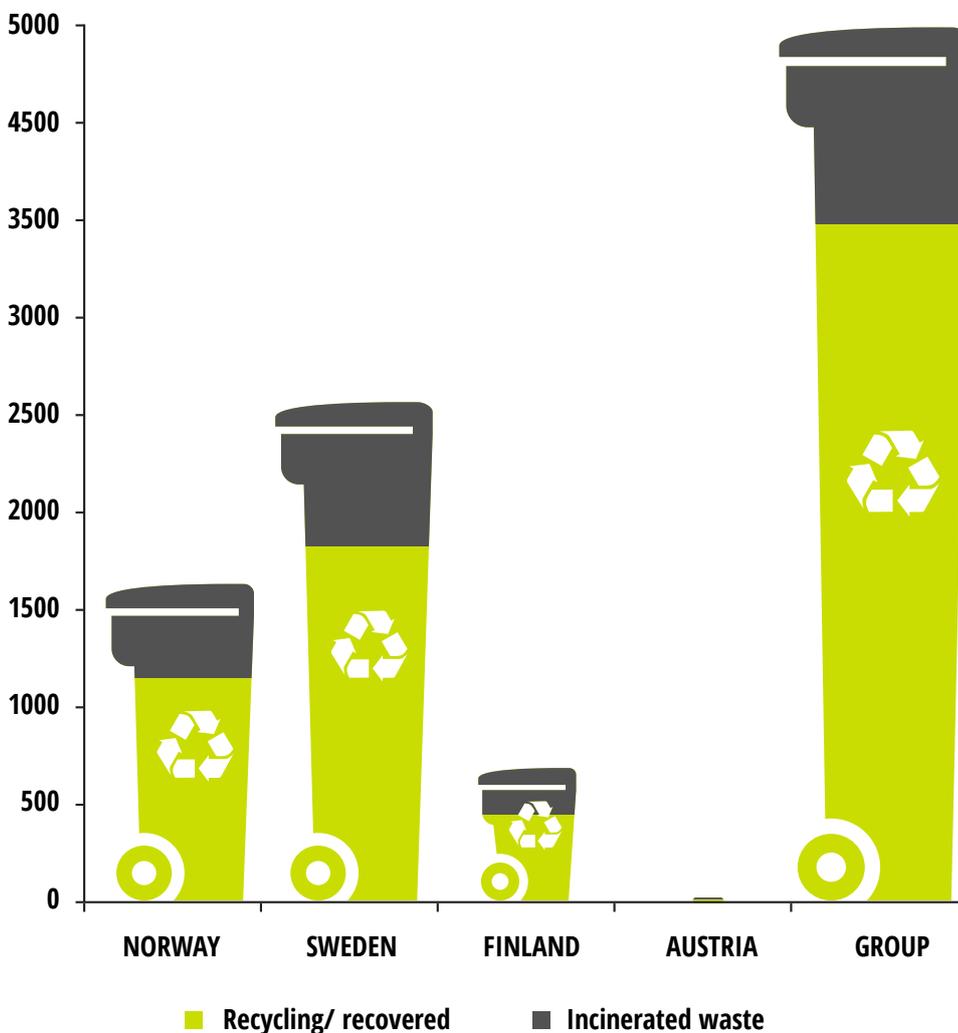
Online sales contribute to an increasing part of the sales in XXL. We favor the choice for the customers of picking up the products in one of our stores as this is a free shipping alternative. In this way we could coordinate the freight of the online order with goods delivered directly to the stores from the central warehouses. For 2017 the pick-up at store rate in XXL Group has increased from around 20 per cent to around 25 per cent.

2. WASTE MANAGEMENT

XXL aims to minimize waste and maintain high recycling rates in our warehouses and stores. There are in general two main waste components in the XXL chain, namely packaging (cardboards and paper) and combustible waste (wood and pallets mainly). The first is recovered and recycled in full, the second is categorized as incinerated waste. In total 67 per cent of the waste in the Group is categorized as packaging and 30 per cent is categorized as combustible waste. The rest comprises miscellaneous where plastic (recovered and recycled) is around 2 per cent and electronics (stored) is around 1 per cent of the total waste. XXL has also a very small amount of hazardous waste (declared and delivered to approved recycling facility).

The figures include all our locations and facilities, meaning all our stores, the two central warehouses and headquarter and office facilities.

tons



PRODUCER RESPONSIBILITY

For 2017 around 70 per cent of the total waste of the Group was recycled stable compared to 2016. Working to reduce waste is a matter to reduce both the environmental impact but also to save money. XXL has membership in organizations for producer responsibilities for packaging, EEE and



batteries and support many local initiatives in the communities we operate in by donation of complaint and returned goods.

Electronic waste (EE labeled) could be delivered in our stores. We have recycling routines and sell used packaging and cardboards to specialist partners. In Norway XXL has a membership in Norsirk (collecting electrical and electronic devices and batteries for recycling) and similar in other markets.

NEW STORE CONCEPT

In 2017 XXL launched a new version of the store concept together with the first XXL stores in Austria. Included in this concept are new recycling stations for the customers and employees. XXL also established a new waste solution for all the service points, with enhanced focused on chemical treatments, a so-called five point collection station. Lastly we introduced digital price tags, which we later in 2017 also implemented in all Swedish stores. This allows for significantly lower volumes of cardboards and paper tags in the stores, saving both the environment, time spent of the task of changing prices and in the end costs.

CIRCULAR ECONOMY

Also in 2017, we piloted a project of reusing used products, by introducing a return service for old ski equipment when guests bought new skis. This gave overall positive feedback and the used equipment was handed over to local charity projects in the communities around the country.

We will focus further on the recycling trend in the years to come, providing our customers the opportunity to buy used products and we will repair complaint products for later sales in the stores in cooperation with our suppliers.

WASTE REDUCTION

We will continue to work on reducing the amount of waste, focusing on increasing the recovery rates even further, and creating a recycling economy. One position is in place in Norway, Sweden and Finland to coordinate the local storage routines in all stores including working on new initiatives to reduce waste. For Norway we have agreed with a new partner for renovation and waste services and XXL expects increased focus on new, environmental friendly solutions as a results of this including improved pick-up routines and route scheduling, automatization and timer technology, compression systems and training of employees.

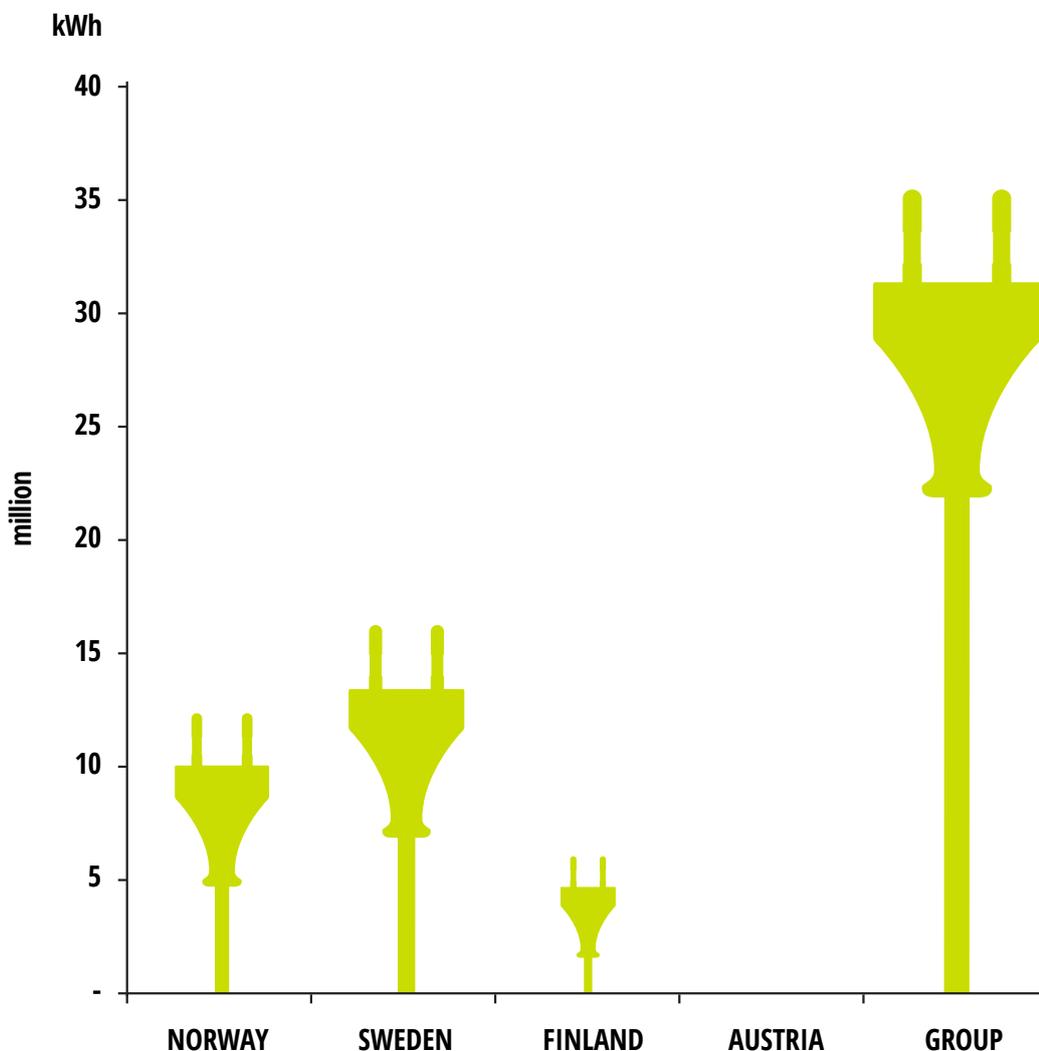
In the beginning of 2017 XXL started to take a fee on each shopping bag sold, in all stores and countries. This has resulted in a drop in volume of shopping bags of around 30 per cent compared to 2016 and also raised funds to XXL Children's Foundation.

For 2018 XXL will make an effort to reduce the amount of plastic in packaging materials and also the amount of packaging in general by inviting and honoring all suppliers to take part of this project. XXL has also launched initiatives for product end of life focusing around circular economy and sharing economy.

3. ELECTRICITY CONSUMPTION

XXL has established a centralized electricity agreement with the third party company Hafslund for delivery of electricity to all our facilities in Norway and some in Sweden. They have their own stated sustainability ambitions and policies that we monitor closely. The energy production already has a high portion of renewable energy, based on hydropower plants, waste heat from the incineration of residual waste and deliberate use of other renewable energy sources. Hafslund has a stated goal of increasing its production of renewable power even further and the share of fossil oil and gas used in production was 1 per cent in 2016. The target is a full phase out of fossil oil. For other facilities not covered by the contract with Hafslund, the electricity is part of the rental agreement. More specifically for our central warehouse outside Oslo, we have a contract with Dalkia (Veolia) for heat delivery. The heat is generated using a wood chip fired boiler, i.e. "green" energy as a base using ineffective wood parts (branches, roots etc.).

The total electricity consumption for the year 2017 in the XXL Group splits as follows:

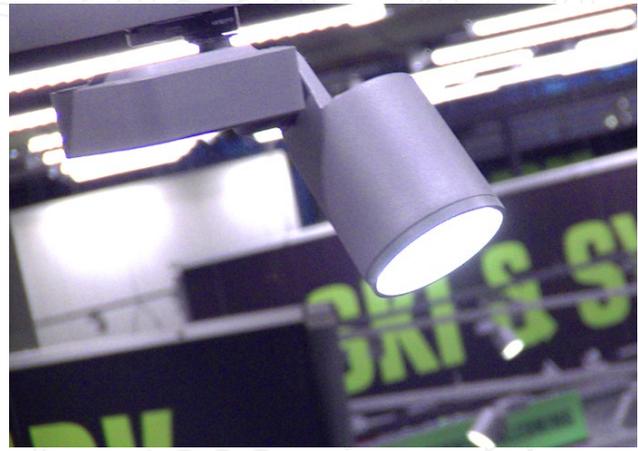


The figures above include all our locations and facilities, meaning all our stores, the two central warehouses and headquarter and office facilities. For those stores that are not part of the centralized electricity agreement we have made assumptions and calculations based on estimates from an average store.

In a way of further reducing the electricity consumptions we started a project in 2015 of changing the lighting in all our stores in Norway to more efficient solutions using LED-lights. We extended this process even further by entering an agreement with the Norwegian company Termoenergi Norge AS for mapping of energy conservations plans for our stores. This is deducted in close cooperation and support from the organization Enova and began in the spring 2016. In a three years plan we will upgrade all our Norwegian stores accordingly based on initiatives such as installation of energy monitoring systems, change procedures and training of personnel, automatic control units for light control, upgrade to LED-lights, implementing operation centrals for heating, ventilation and fancoils and upgrading to heat pumps where not able to use teleheating networks. We have seen significant energy consumption savings in upgraded stores over time, all of them have above 30 per cent lower energy usage after the upgrade. For 2017 we commenced a similar mapping of energy conservation plans for all our stores in Sweden and will over time start to upgrade the stores also here. All new stores from now on are built according to the new store concept that we introduced in Austria and LED-lighting is a part of the construction manual in this concept.

RENEWABLE ENERGY

In 2018 we will open our first stores with solar panels on the roof tops, producing green electricity. This initiative will begin in Finland in spring 2018 with installations on four stores. This will give at least 25 per cent of the electricity needed for the store and significant cost improvements. In addition the project will yield more efficient electricity usage as the solar panels have an isolation effect in the winter time and a reflective effect in the summer time leading to less electricity usage overall.



We are working with our landlords on constantly improving energy efficiency and environmental friendly solution. Increasing the number of charging stations outside our stores for guests with electric cars is an example of this. In both our central warehouses we have built robotic inventory storage and handling systems called Autostore. This is highly optimized and saves a lot with respect to use of internal trucking.

MINIMIZE ENVIRONMENTAL FOOTPRINT

Every part of our operations impact the environment. Environmental issues are integrated into day-to-day work in stores, logistics and offices. We are working on reducing the amount of business travel and encourage our employees to use alternatives like video conferencing. This is also a way to further reduce costs. Employees must specify the reason and purpose for each travel ordered via the online booking system at the travel agency for better control and monitoring. There is a major focus on improved energy efficiency and on minimizing waste throughout the organization as it also saves costs. XXL is committed to minimizing its environmental impact and makes all reasonable efforts to reduce the use of resources such as energy, water and raw materials. Our key climate measure is to improve the energy efficiency of all parts of the organization.

According to GRI we are obliged to distribute our green house gas (GHG) emissions into three different scopes. As the Group do not produce any goods directly nor own any transportation, we do not have anything to disclose under Scope 1. GHG emissions, under Scope 2, energy indirect emissions, relate to outsourced transportation and electricity bought from third parties. Under Scope 3, other indirect GHG emissions, we disclose information on business travel.

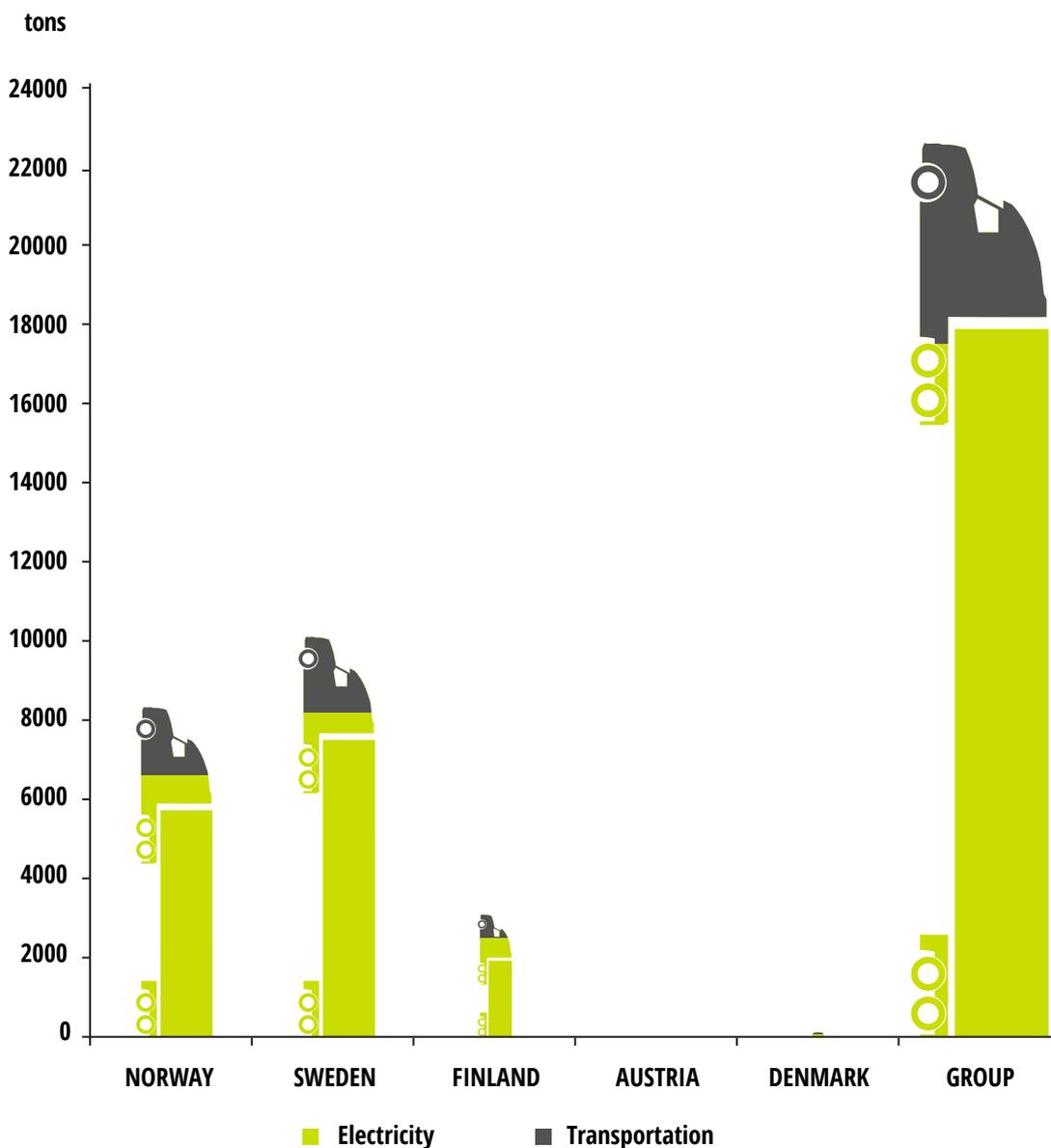
GHG EMISSIONS (CO2 EQUIVALENTS)

Scope 1

None

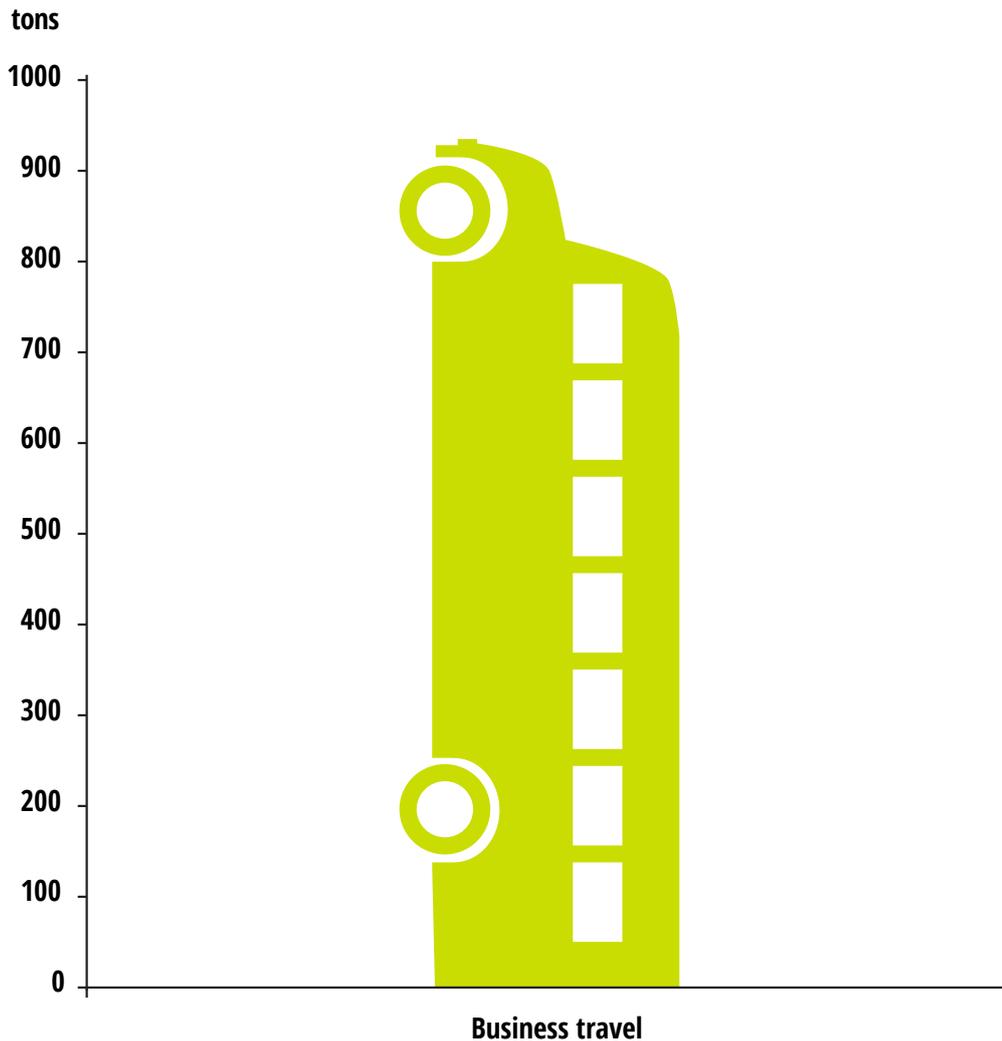
Scope 2

ELECTRICITY AND TRANSPORTATION:



Scope 3

BUSINESS TRAVEL:



The figures above include all our locations and facilities, meaning all our stores, the two central warehouses and headquarter and office facilities. For those stores that are not part of the centralized electricity agreement we have made assumptions and calculations based on estimates from an average store. Transportation only includes our outsourced transportation between our central warehouses and our stores and not the transportation the suppliers commence directly to our stores. For business travel, only travels by air are included.

SLIPPERS FROM TOVA WARM MORE THAN JUST YOUR FEET

The slippers from TOVA, sold at XXL, help create better livelihood opportunities for more than 100 Mongolian families.



TOVA was established by the Eide family in 2006, with support from Innovation Norway, following the family's engagement in a Norad project, that involved teaching Mongolian people wool felting, in order to generate income and be able to support their families. The year TOVA was established, 32 per cent of Mongolians lived in poverty, with unemployment running high as well.

The idea behind TOVA is to have sustainable production through hiring locally and using local materials. Another important factor was ensuring that workers' rights were properly enforced, as well as securing a decent pay and good working conditions.

The collaboration between XXL and TOVA has led to the following:

- Employees have fixed employment contracts and earn 2.5 times the minimum wage in Mongolia
- All employees have health insurance
- All employees are served a hot meal every day
- A welfare fund to provide support if accidents or crisis strikes employees, has been established
- The merino wool is collected from local nomad families, and they receive proper pay for the wool
- The production has no cost increasing intermediaries



SUPPLIER ASSESSMENT

XXL supplies its stores and online offerings with brand named products as well as some private label products. In 2017, only around 7 per cent of XXL's total operating revenue was related to merchandise sold by XXL under private labels. XXL does not own or operate any manufacturing facilities to manufacture its private label merchandise. As a result, the Group is dependent on third party manufacturers delivering on quality standards and the Group's guidelines regarding good labor and manufacturing practices and compliance with applicable laws and regulations.

A significant portion of the Group's sports equipment and sports attire is manufactured in markets outside the countries where the Group has operations. XXL needs to be aware of where the products come from and under what conditions they were manufactured. XXL does not accept discrimination, child labor, infringement of the right to organize and collectively bargain, corruption or other failures to comply with human rights. This is clarified in the Group's Code of Conduct and in the Supplier Code of Conduct. XXL's requirements are based on the Universal Declaration of Human Rights, the Convention on the Rights of the Child, the base code of the Ethical Trading Initiative (ETI) and the International Labour Organization's core conventions.

The following ETI base code principles are undertaken:

- ▶ Employment is freely chosen
- ▶ Freedom of association and the right for collective bargaining are respected
- ▶ Working conditions are safe and hygienic
- ▶ Child labor shall not be used
- ▶ Living wages are paid
- ▶ Working hours are not excessive
- ▶ No discrimination is practiced
- ▶ Regular employment is provided
- ▶ No harsh or inhuman treatment is allowed



We have further implemented some principles which suppliers should follow:

- ▶ Comply with national and international law
- ▶ Own production should not harm marginalized populations
- ▶ Environmental impact shall be considered throughout the value chain
- ▶ Discharge permits shall be obtained where required
- ▶ Hazardous substances and waste must be carefully managed
- ▶ Water usage should not be excessive
- ▶ Due consideration for animals welfare shall be ensured through the whole value chain
- ▶ Bribery, corruption and fraud, or attempts thereof, is prohibited
- ▶ Improper benefits or favors offered to any public official or any other third party is unacceptable
- ▶ Hospitality may be offered if there is a legitimate business purpose involved and the cost is kept at a reasonable level
- ▶ Hospitality or gifts shall not be offered or received in situations of bidding or negotiations
- ▶ Travel expenses for the individual representing XXL shall be paid for by XXL
- ▶ In general, gifts to XXL representatives shall be avoided. Gifts shall be of insignificant value
- ▶ Comply with competition regulations, and not be involved in illegal price cooperation or market sharing
- ▶ We will do our outmost to avoid buying from countries, industries or companies where there is broad international agreement to boycott. We expect our suppliers to implement a similar policy
- ▶ XXL deeply deplore shipping companies practicing the so called "beaching method" for ship breaking and strongly advice our forwarders and suppliers to use shipping companies with a responsible ship breaking policy.

Suppliers to XXL must work actively on their own internal environmental work, including an environmental policy, environmental goals and plans to reduce environmental impact from production and other activities. All our new supplier agreements have included the XXL Supplier Code of Conduct. In addition we commence a deep due diligence of all new suppliers with respect to environmental criteria, labor practices, human rights and their general impacts on the society in large. This also applies for all other partners we cooperate with and also when signing significant investment agreements or contracts.

ENVIRONMENTAL REQUIREMENTS

XXL has established a framework of environmental requirement (XXL ER), containing requirements and other specifications for orders placed by XXL. The framework has two parts, legislations and chemical restriction list, and is available for all suppliers online. The supplier should ensure compliance to laws, legislations and regulations, EC directives and guarantees that all products delivered to XXL comply with the requirements included in the XXL ER document. It is XXL responsibility to inform supplier, supplier responsibility to inform sub-supplier involved in the production chain, about requirements in the XXL ER and assure that they comply with it. All suppliers are obligated to perform necessary tests

and ensure their product meet XXL ER. The tests should be performed at accredited laboratories at their own expense. Producers, importers and suppliers are responsible for collecting and distribute mandatory product information to downstream users. Deviations from the requirements results in products that can not arrive at the XXL warehouse until necessary documents and test results are approved by XXL in writing. XXL also reserve the right to cancel or claim orders if products or tests do not comply with the XXL ER.

FACTORY AUDITS

All our buyers and purchaser are instructed to make an audit when visiting production facilities of our suppliers. Key parameters to look at constitute factory licenses and relative document check, production capacity and procedure check, product testing, child labor, pollution, worker protection and security check. In addition we cooperate with a local agent in China which also commence local audit of factories for us. In total around 92 such fabrics and site audits were commenced in 2016 without any major violations. If violations of the Supplier Code of Conduct are detected with a supplier a concrete plan will be established. The first time a supplier violates the contractual requirements depending on the level of deviation, they generally get a second chance to correct the problem. We will not continue to work with them if a serious offence is repeated and we will then terminate the contract. Serious violations of the requirements will result in immediate termination of contract or quarantine for delivering goods to XXL.

ETHICAL GUIDELINES

XXL is working closely with a trusted partner, a Norwegian third party with long experience of building own brands and controlling the manufacturing chain. In 2017 the knowledge on sustainable management and production is improved by our partner at university, it

helps to integrate ethical trading into their daily work tasks. Every supplier is selected very carefully by communicating with supplier, physically visiting the factories by two persons from partner's company, building the trust in relationship. Before starting business, every manufacturer needs to pass an ethical audit which is performed by an independent third part audit company. The ethical audit is based on ETI base code. It evaluates various aspects like freely chosen employment, freedom of association and the right to collective bargaining, no child labor, no discrimination, no harsh or inhumane treatment, safe and hygienic working conditions, adequate wages. The ethical audits are performed according the SA8000 standard or Sedex (SMETA). The Code of Conduct was discussed with all suppliers/manufacturers and they have signed our Code of Conduct as well. The need for improvements are identified, corrective action plans analyzed. Better working conditions, decent wages, health and safety in factory are always discussed with the suppliers.

QUALITY CONTROL

During development stage and bulk samples are tested if they meet our quality assurance standard. The requested tests depend on the type of product. Additional check is done by making some physical and chemical tests in their own internal laboratory. A few new testing devices were bought this year. The human health and environmental safety is evaluated and tested when necessary. The restricted substances list is followed. The products are occupied with necessary documentation (test reports, certificates where applicable, certificates of origin) and most of materials used in products are Oeko-tex certified. We are allowed to inspect during production at any time. This is either by our personnel or by a third part inspection company operating on behalf of our company. Every shipment is inspected, and the inspection report is evaluated. AQL 2,5/4.0 major/minor general inspection level II are base

for the inspection if nothing else have been informed. The defects found during inspection are removed or replaced by new products. If the amount of founded defects exceeds the AQL major/minor limit, then the time is given to producer for making additional internal control for 100 per cent production and to improve products or replace defected ones. After given term the inspection is repeated.

In 2017 our partner arranged 141 pre-shipment inspections (PSI) on 394 purchasing orders by using independent third part inspection companies (119 inspections) and by making inspections by our quality management team (22 inspections). It means that 99.4 per cent of our partner's shipments were inspected. As well several during production inspections (DPI) were performed in 2017. The pre-shipment inspections act as prevention of shipping the unacceptable quality products or products with wrong barcodes or cartons marked incorrectly and other issues.

NEXT STEPS

In 2018 they plan to work closer with suppliers on ethical trade, improvements on working conditions, health and safety. As well they work on environmental parts of products and they are going to phase-out the fluorides (PFOA) and will be following the newest information about substances. This can help to preventively reduce health and environmental risks from chemical substances. A ban of PFOA, as well as hundreds of substances that can be reduced to PFOA, will come into force by EU regulations by 2020. XXL has initiated an early start of phasing-out products containing PFOA and is achieving good progress in meeting the 2020 regulation. PFOA and related substances will be regulated under Annex XVII of the REACH directive and implemented in phases starting from 4 July 2020.

Around 250 supplier contracts, containing the most important suppliers, have the new



agreements with reference to our ethical standards and Code of Conduct. We will continue to implement the new contracts with more suppliers in the coming period. Currently XXL is also working on an extended and new supplier contract with even more requirements related to sustainability issues and product safety. We also have a clear ambition to increase the number of supplier inspections and audits.

XXL has implemented a Purchasing Manual to serve as a tool for our purchasing department where all relevant requirements for each product category is listed and described. In addition the XXL Requirements for bikes and XXL Requirements for fitness & training equipment have been implemented to our documentation of requirements. In 2017 we also implemented a new standard for buying where certain product groups require an approval by the XXL quality assurance team before order can be placed to suppliers.

There has also been implemented an internal ban of treated articles which sort under the regulation of biocidal treated articles including substances e.g. Triclosan, Benzalkonium chloride, Silver and more. Treated articles can under no circumstances be brought into distribution at XXL without special approval. In connection by seeking such approval, the supplier must provide a valid MSDS stating the chemical composition and concentration (chemical name and CAS RN) of the antibacterial compound.



NUMBER OF EMPLOYEES:
6206 AS OF DECEMBER 31, 2017



PART TIME WORKERS:
53 %
FULL TIME WORKERS:
47 %
MALE WORKERS:
58 %
FEMALE WORKERS: **42 %**



NEW EMPLOYEES: **2215**
TURNOVER: **1342**
INCREASE IN NUMBER OF
EMPLOYMENTS: **873**
TOTAL TURNOVER: **23%**



AVERAGE AGE FOR
EMPLOYEES, STORES:
27 YEARS
AVERAGE AGE FOR
EMPLOYEES, BACKOFFICE:
31 YEARS



TRAINING AND EDUCATION OF EMPLOYEES

XXL is all about our people. Highly motivated employees are a must for the future success of the Group. XXL has a unique and strong corporate culture with shared values and goals. We believe that the recruitment, knowledge and training of our employees, and the consistency and quality of the service they deliver are key factors to the Group's success. XXL emphasizes deep product knowledge for store managers, sales managers and sales associates at both the hiring and training stages. XXL primarily recruits employees with considerable knowledge and interest in sports and/or outdoor activities and believes that the opportunity to specialize within an area of interest helps attract and keep the best employees, facilitating in-depth knowledge and expertise.

STORE MANAGERS

Each XXL store has a store manager who is responsible for efficient store operations, including recruitment and retention of store employees. Store managers are evaluated and incentivized based on variables within their

control mainly sales and operating costs, but are also guided to increase customer satisfaction and employee retention, and not cost of goods sold, marketing expenses or other factors controlled by the Group administration.

DEPARTMENT MANAGERS

Further, in addition to the store manager, each store has six department managers, one for each of the product categories. The in-store sales managers are operational in the store and reports product information directly to the purchasing and marketing managers responsible for the same product category. All sales associates are connected to one of the product categories and have in-depth knowledge of the products in that category. The hunting product has a dedicated weapon manager, and the skis & bikes product category has a dedicated service manager.

E-COMMERCE

On the E-commerce side, the operational set-up is very similar to a single store with



category managers responsible for daily sales with in-depth knowledge of the products in that category. The incentive scheme is also the same as for a store and they should also report back to the purchasing and marketing managers as well.

We believe we have established a strong, performance based culture throughout the organization. The core values and objective of the culture revolve around customer satisfaction and cost consciousness and thereby maximization of the Group's profits. Competent and motivated employees are crucial to maximizing satisfaction for our guests.

FOCUSED TRAINING

All of XXL's store managers, sales managers and sales associates undergo focused training in sales and in the XXL culture, as well as specialized product instruction. This training continues throughout the career. We have built our own training facility called Camp XXL in the Norwegian forest of Finnskogen, perfect for team building and product testing. The Camp is in use for training of employees all year long. Upon hiring, fulltime employees participate in a training course at Camp XXL where members of the executive management are present. The key subjects are corporate culture, product knowledge, environmental and sustainability focus, sales training and business objectives. In 2017 we have intensified the training also for personnel at the headquarter and not only for the newly recruited employees but for everyone. Both the Finance department and the central warehouses have participated on training courses in 2017 focusing on personal development, motivation, team spirit and leadership.

TRAINING PROGRAMS

Last year we introduced some new training programs for employees starting to work at well

established stores as well. All XXL employees should go to Camp XXL for training.

Different training and motivation courses have been established for all employees, focusing on sales principles, respect for our guests and corporate values. If you deliver results in XXL you will always excel internally in the Group. We have a talent program for employees with excellent skills and leadership abilities with the aim of creating new store managers. The course focuses on self assessment, self confidence, leadership and communication, business, environmental, sustainability and ethical values. So far around 130 have graduated the talent program. Each year 36 new employees are and Norway, Sweden and Finland select 12 employees each per year to participate in the program. As of today 20 of our 32 store managers in Norway are internal recruitments, in Sweden 13 of 26 and in Finland 7 of 15 respectively.

MOTIVATION

Benchmarking is widely used, both within the Group and compared to our competitors, as a tool for motivating employees. XXL stimulates internal competition through measuring and publishing sales statistics. The competitive element is further strengthened through different performance based incentive systems to generate increased sales and profitability. For example, all permanent store employees working at least 40 hours per month may obtain a bonus based on the achievement of the department they work in, or for warehouse workers and cashiers, a bonus based on the overall results. To further motivate the fighting spirit, we have introduced motivation training. This is directed towards our best sales employees, to motivate and build a strong sales culture, passion for XXL and with focus on our core values. Each year 120 employees are part of the program, divided into three groups of 40 each.

LEADERSHIP TRAINING

In 2016 XXL established a new leadership training program for our Sales Leaders, with two courses of 30 participants each per year. This has proved very popular and in 2018 employees from Finland will join in as well.

All employees in XXL have an individual evaluation with their superior once a year, focusing on performance, results, improvements and promotions. The evaluations go both ways. We support employees that stand out, excel and facilitate the opportunity to have a career in XXL. The examples are numerous, from sales associates, to sales managers or store managers, or taking a position in centralized support functions like the purchasing department. On the other hand, XXL also assist employees in managing career endings, offering alternatives internally or in some cases using an external partner to assist in personal career development and plans.

CODE OF CONDUCT

The Group has established several policies related to its sustainability work, including the Code of Conduct focusing on human rights and an anti-corruption manual. The Code of Conduct applies to all employees and members of the Board of Directors and provides a framework for what XXL considers to be responsible conduct and defines the individual responsibilities through a combination of broad principles and specific requirements. Failure to comply with this code results in disciplinary action. Managers will through their actions demonstrate the importance of compliance. Leading by example is critical. The Code of Conduct, the anti-corruption manual and human rights procedures are natural themes on our store managers meetings. We also present this theme on gatherings for sales leaders to further spread the importance of complying with the code.

The operations of XXL are based on the following nine fundamental core values:

- ▶ Focus on results
- ▶ Enthusiasm
- ▶ Hard work
- ▶ Quality
- ▶ Punctuality
- ▶ Sobriety
- ▶ Justice
- ▶ Openness
- ▶ Helpfulness

The nine core values are the guideline for XXL employees both in strategic and long term decisions as in the daily work and relationship with guests, business partners and colleagues. In general all employees and members of the Board of Directors shall comply with public laws and internal requirements, act in the best interest of XXL and with integrity in their activities for XXL. We strive to promote an open corporate culture that fosters interaction and is based on the core values.

The following principles are important parts of our policies:

- ▶ Respect for human and labor rights as described in international conventions. XXL is committed to respecting fundamental human and labor rights both in our own and internal business and in our relations with business partners, suppliers, guests and others who are directly affected by the company's activities. We work systematically with important issues as non-discrimination, the right to privacy, the right to negotiate, employment contracts, protection against harassment and management-employee collaboration.
- ▶ XXL will strive to achieve a vision of zero harm to people, animals, the environment and society and work purposefully and systematically to reduce the environmental impact. The Group's products and services will always be subject to strict requirements in terms of quality, product safety, sustainability work, animal welfare and impacts on personal health and the environment.
- ▶ We do not tolerate any form of bribery or corruption and expects store managers and procurement officers to promote a strong anti-corruption culture in their department. We have implemented separate guidelines concerning gifts and events and a policy on Anti-Corruption.
- ▶ Our marketing and advertising materials will be accurate, truthful and in compliance with applicable laws. XXL does not tolerate any agreement on price fixing, market sharing or other activities that limit free competition.
- ▶ XXL promote good work and standards in our value chains. We have implemented a Supplier Code of Conduct with standards and expectations to this matter.
- ▶ Money laundering is not tolerated by XXL and should an employee observe activities which may indicate that money laundering is, or has been, taking place in connection to our activities, the employee should without delay report the concern to the manager. The same rules apply to arrangements with the intent to speculate in no-detection of illegal or disloyal avoidance of taxes, customs or other duties.
- ▶ Every employee is encouraged and has the right to report on possible censurable incidents. Notification is beneficiary because it offers an opportunity to implement corrective action. A colleague willing to make a report is an important resource to the company.



WHISTLE BLOWING ROUTINE

In 2017 XXL further improved the whistleblowing routine in the Group and raised awareness about it in the light of the #me too campaign and focus on sexual harassment in the society. Company policy strictly prohibits any form of harassment in the workplace, including sexual harassment. XXL will take prompt and appropriate action to prevent and, where necessary, discipline behavior that violates this policy.

Sexual harassment consists of unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature when:

- ▶ submission to such conduct is made a term or condition of employment;
- ▶ submission to or rejection of such conduct is used as a basis for employment decisions; or
- ▶ such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, offensive or hostile work environment.

Forms of sexual harassment can include, but are not limited to, the following:

- ▶ verbal harassment, such as unwelcome comments, jokes, or slurs of a sexual nature;
- ▶ physical harassment, such as unnecessary or offensive touching, or impeding or blocking movement; and
- ▶ visual harassment, such as derogatory or offensive posters, cards, cartoons, graffiti, drawings or gestures.

HEALTH, ENVIRONMENT AND SECURITY

In 2017 XXL further strengthened its work in the field of HSE. In Norway we educated all the safety managers in the company, including all stores and all store managers. New systems for reporting, communication, documentation and follow up routines were established. All stores conducted at least two risk assessments and controls. For 2018 we will work on daily improvements and are following a yearly plan of activities.

In 2017 XXL in Sweden completed training for all store managers and safety representatives ("Skyddsombud") in all stores on HSE related rules and regulations. This education includes laws that cover the working environment, the managers' role and responsibilities, organizational and social work environment and ergonomics. In addition we have now started a digital workplace so that we could address these issues more systematically and on a running basis. Better routines and systems will be more preventive. All participants on the training program received their diploma in 2017.

XXL is a large youth employer. In Norway we cooperate with the Norwegian Labour and Welfare Administration (NAV), and in Sweden with the local employment offices (Arbetsformedlingen) where we have stores, on recruitment of new, enthusiastic employees. We have introduced a project where we offer internship for those who are on rehabilitation, public insurance schemes or other unemployment arrangements. The internship contract is temporary but with a clear ambition of a permanent employment contract. In 2015 we introduced this system to all our stores in Norway. In 2017 around 120 candidates ended up with an employment contract. This year XXL has strengthened the cooperation with the Ministry of Labour and Social Affairs

by participating in meetings and held presentations. Mrs. Anniken Hauglie, Minister of Labour and Social Affairs participated in a seminar for all the local representatives in XXL who work with this initiative. Now all stores have their own employee in charge of recruiting persons from NAV and to give them training, competence and motivation. XXL is very pleased and proud of all the new employees recruited through this system.

Going forward we will focus on implementation and education to raise awareness and

understanding of our sustainability work. Risks should be responded to with the adaptation and implementation of local requirements to ensure that such risks are managed according to our ethical standards. We will revise our policies when needed and always respond quickly to concerns raised by our employees with the ambition to improve.

Currently XXL is in the process of expanding Camp XXL to double the capacity. This bodes well for many new training courses and education of all our employees in the years to come.



Recruited through the agreement with the Norwegian Labour and Welfare Administration (NAV), Anders Heireng Knutsen was lucky to get to meet the Norwegian Minister of Labour and Social Affairs, Mrs. Anniken Hauglie.

THE OPENING OF AN XXL STORE - A UNIQUE EXPERIENCE

An XXL store opening is not an average store opening. The customers wait patiently in a 2-300 meter long line. Some will even happily spend the entire night outside the store to get the best bargains.

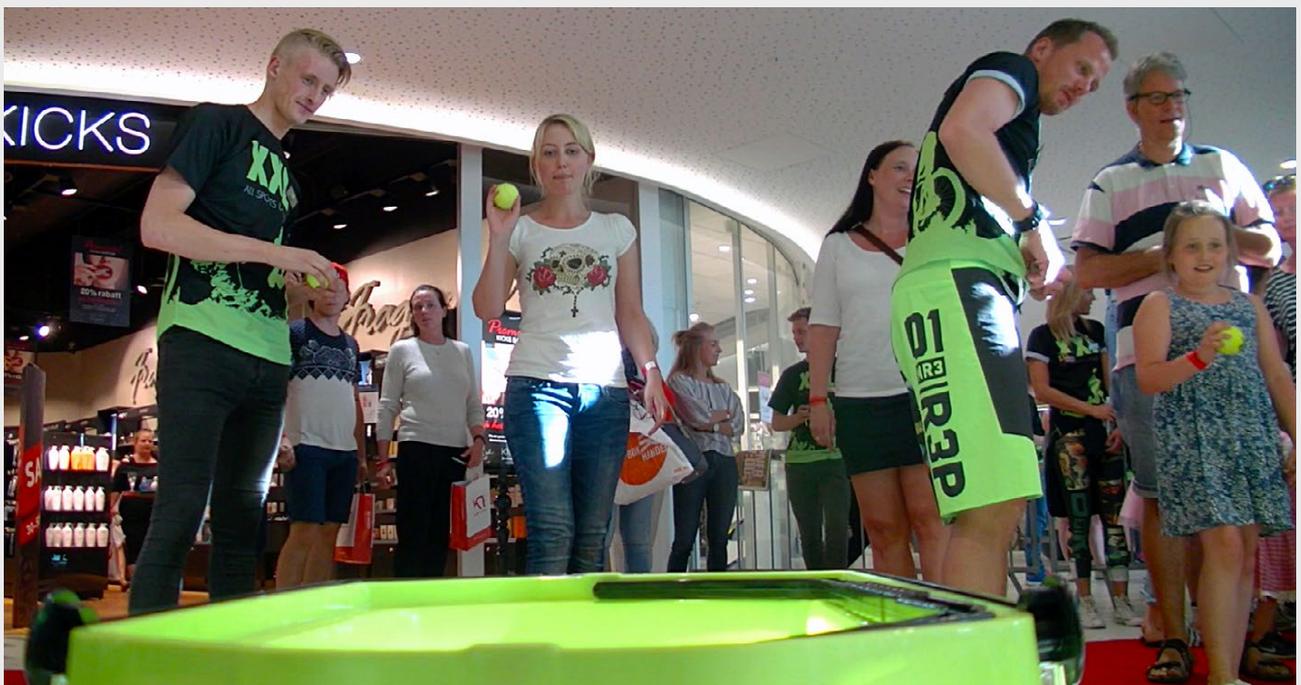
For each new store, about 50 employees are recruited prior to opening. Most are external applicants, while several of the senior positions are filled through internal recruitment. This gives talented employees the chance to advance within the company.

Unbeatable prices and fun competitions entice guests to show up early - the most eager even set up camp and spend the night outside the store - and get in line to get the best deals before they sell out.

A small army of both local employees, as well as staff from other stores, help make the experience smooth and fun for all our guests, and ensure that everyone is happy while waiting

in line. This also helps strengthen the XXL culture and the team spirit.

The enthusiasm and energy from the staff, along with how the event is organized, makes the opening of a new XXL store something you don't want to miss out on.



PRODUCT SAFETY

As a sport retail store, XXL operates in an industry that is subject to consumer protection laws and regulations that affect XXL's organization and day-to-day operations. Laws and regulations applicable to XXL include, amongst other, consumer purchase, marketing, consumer product safety, chemical and labeling regulation, e-commerce and electronic communication.

XXL is subject to the Norwegian Consumer Product Safety Act of 11 June 1976 no. 79 and similar legislation in the other countries where the Group operates. The act empowers the Norwegian Environment Agency and the Norwegian Directorate for Civil Protection to protect consumers from hazardous sporting goods and other articles that are found to be hazardous, in particular with respect to children's products. The Norwegian Environment Agency and the Norwegian Directorate for Civil Protection has the authority to exclude from the market certain consumer products that are found to be hazardous. Similar laws exist throughout the EU. The act and related legislation also apply to product labeling, licensing requirements, flammability testing, recall of merchandise and product safety particularly.

SUBGROUPS

We have identified some separate subgroups for the product safety aspect for which health and safety play an important part. The first is the sale of firearms. Direct sale of firearms, guns and weapons stands for below 1 per cent of the total revenue contribution in the Group. The second subgroup is related to chemicals in products in general and is related to all product categories. This also concern treated articles related to biocidal product regulation. The third subgroup is related

to food, nutrition and health care products and amounts to around 2 per cent of total revenue of the Group. The fourth subgroup is related to animal welfare. The fifth subgroup is about personal protective equipment concerning various products related to personal protection such as life jackets, hearing protection, avalanche equipment, helmets and reflective items.

1. FIREARMS

Specifically for XXL, there are laws, regulations and restrictions concerning sale of weapons, firearms and ammunition, as well as fireworks, including the requirement to have applicable licenses and specific requirements regarding the import, sale, storage and handling of such products.

LAWS AND REGULATIONS

The laws and regulations regarding firearms are highly uniform in Norway, Sweden and Finland. In Norway, the sale of weapons, as well as parts and ammunition for weapons, is governed by the Norwegian Firearms Act of 9 September 1961 no. 1. Among other requirements, XXL is required to have individual licenses to sell firearms for all stores in which firearms and ammunitions are sold. The individual licenses are approved by the local police department. The Group's applications for licenses in Norway are made by XXL Sport & Villmark AS with the Chairman Øivind Tidemandsen being registered as the individual responsible person. A six-month grace period, in which weapons may be sold, may be granted by the authorities in the event that the responsible person resigns.

Each store in Sweden and Finland is also required to obtain licenses in order to sell

firearms and ammunition. Such licenses must be held by XXL Sport & Vildmark AB in Sweden and XXL Sports & Outdoor OY in Finland. In both Sweden and Finland, it is necessary to appoint persons in charge of the firearms trade for each store who is approved by the police authority. Moreover, in Sweden, an aptitude assessment of the persons with controlling influence over the legal entity, XXL Sport & Vildmark AB, must be conducted.

SECURITY

In addition to the license requirements, the relevant legislation in the three countries provides for regulations relating to the stores, including specific requirements for the persons responsible for the firearms sale in-store, storage of weapons and ammunition, use of alarm system and other requirements to prevent theft, fires and explosions.

IMPORT

As XXL imports firearms and ammunitions, the Norwegian Firearms Act requires an approval for each planned shipment of

imported firearms to Norway. In Sweden and Finland, a general permission to import firearms and ammunition may be given to XXL. This general permission applies to the kind of firearms and ammunition which XXL is allowed to sell according to its license, with an exception in Sweden for automatic firearms which must be approved separately.

Our profile is directed towards outdoor life, wilderness and hunting. We do not have any handheld weapons, guns or revolvers, military weapons or equipment for practical shooting in our assortment, neither any bump-stocks or slide arms. We are monitoring the sale and storage of weapons, ammunitions and fireworks closely. Each quarter we are reporting the inventory of weapons to the police authority with a list of sold weapons as well. We have implemented the same reports in Sweden and Finland, although not necessary to report to the authorities. To be able to purchase a licensed weapon or weapon parts from us each guest is forced to have an approval from the police authority. We are also doing our own considerations and assessments of suitability in each case.



We will continue building our close relationship with the authorities and follow legislations and changes closely. We acknowledge our position as a distributor of weapons, taking our responsibility very seriously and working on continuous improvements in our routines.

2. CHEMICALS

XXL works actively to limit the use of chemicals in our products that could be harmful to humans and the environment. If it is suspected a product sold by XXL has serious violations of laws, regulations or requirements concerning health, safety, environmental or labeling aspects, XXL has implemented a corrective action guide for product recalls and other corrective actions. A recall is always followed up with the supplier through a documented feedback on the measures the supplier has taken to prevent any reoccurrence. Authorities in all the Nordic markets are conducting product testing on a rolling basis.

FRAMEWORK

XXL has developed a chemical list that provides the list of substances that are restricted, banned or allowed below a certain limit (XXL ER Chemical list). XXL ER Chemical list in general follows the REACH regulation (Annex XIV, XVII and the so called candidate list (SVHC)) and national regulations such as the Norwegian Product Regulation. XXL ER Chemical list is updated regularly and serves as an important tool for all our suppliers.

In XXL ER Legislation we include all relevant and updated regulatory requirements, backgrounds and legislations such as REACH regulations, GHS (Global Harmonized System of Classification and Labelling of Chemicals) and national regulations such as the Norwegian Product Control Act.

In addition the XXL Labeling Requirements (XXL LR) has been implemented with an overview

of EU and local requirements for labeling. The general labeling requirements are valid for all products, but some categories have additional mandatory information to be presented on the label or the product. Further, Declaration of Conformity (DoC) is required for some categories and DoC should be provided to XXL. In general the XXL LR serves a guide for suppliers on correct labeling of products to be sold in markets where XXL operates.

INTERNAL AUDITS

For 2017 we further strengthened the internal control and testing procedures. We continued commencing an internal audit on each product category at least twice a year by splitting all into sub groups to cover all aspects of product safety. Test results are shared with the supplier in question and corrective actions are secured when elements of non-compliance are discovered. We also use third party acknowledged laboratories for such product testing. In general most of the non-compliance deviations spin around minor elements such as product numbering and importer information and contact details.

In 2017 XXL performed monthly internal audits on a total of 83 products with the following results - 5 products failed and 14 products with remarks and need for future actions. Several products have been controlled by authorities resulting in 13 market withdrawals where some products have been brought back for sale after required necessary deviations from requirements, mostly in form of updated labeling. Additionally we have performed 2 recalls of products where one product has been recalled by supplier and one product recalled as an effect of safety risk discovered on a bike by XXL workshops.

RECALLS AND COMPREHENSIVE CASES

The following products have been subject to the



most comprehensive cases. 1. Rubber scraper for horses with content of high concentration of phthalates discovered by Kemikalieinspektionen Sweden. The product was withdrawn from the market by the supplier. 2. Kamik Rollin GTX shoes for children without required labeling of biocidal treatment of inner sole discovered by Kemikalieinspektionen Sweden. The product was withdrawn from the market by XXL. 3. Several wet-suits not complying with the PPE regulations have been withdrawn from market until necessary documentations and certifications are produced. 4. Product recall of Velocity Energy where nut connecting fender was missing locking and could cause dangerous situations. All products were repaired at XXL workstations. 5. Didrikson Jezeri jacket with product claim of being PFC free had traces of PFOA. After investigation it has been concluded that the traces of PFOA is a result of contamination. XXL has updated requirements for product claims to take the risk of contamination into account when marketing product claims.

COMPLIANCE WITH REGULATIONS

Extended internal audits, risk assessment in buying process and an increased awareness by suppliers and producers have resulted in

more products in compliance with regulations when arriving XXL. Throughout 2017 XXL has performed training lessons, updated requirement documentations, risk assessments and made other tools available for purchasers, suppliers and our employees.

We receive a variety of inquiries from our stakeholders through different channels of our operation. Training of employees handling these inquiries has been a focus through 2017. The inquiries span from direct product information regarding chemical content to statements on our sustainability and ethical requirements.

We will continue strengthening the internal audit system going forward by implementing new checklists and automatic risk assessments tools. Overall we will have a systematic approach, testing on a running basis, from different brands and segments and with the use of external, independent recourses.

From 2020 a new EU legislation on the use of fluorides will be in place. XXL want to be in forefront of this implementation by avoid using fluorides already now. As a first step we have stopped using fluorides with PFOA or associated PFOA substances (such as C8 chemistry) in all our

service stations in stores and central warehouses. By doing so we also further strengthen some HSE measures for our employees. We even believe that we can influence our suppliers to accelerate the process of developing new innovative and environmental friendly alternatives.

In 2017 several of our suppliers on sportswear have informed us about their intention of only producing clothing free of fluorides in some years, most of them have ambitions by 2020. XXL is currently working on this also on our owned sourced products.

3. HEALTHCARE PRODUCTS, NUTRITION & FOOD CONTACT MATERIALS

XXL require that suppliers of hygiene products are certified by BRC Global Standard Consumer Products (BRC CP) or an equivalent standard. We also require relevant documentation from suppliers concerning doping and legal ingredients as well as documentation from local FDA (eg. Norwegian Food Safety Authority). We follow the instructions from local FDA in the case of a recall of products. XXL has a routine for taking products out of stock when passed its expiration date and recalls all products with damaged packaging.

LABELING

Ingredients, nutritional information and other properties are detailed in product specifications. XXL require that product labeling is done in local language and is according to local standards and regulations. In addition we have extensive product information online.

PROTECTION OF HUMAN HEALTH

XXL has established the XXL In-house Documentation System and Good Manufacturing Practice for food contact materials (XXL GMP FCM). This is developed to ensure the best possible protection of human

health by management of substances and their migration into food products and maintain a high standard of customer satisfaction.

XXL has commenced several internal audits on products concerning healthcare products, nutrition and food contact materials in 2017. Only minor deviations were revealed and we implemented the necessary corrections and required future actions.

4. ANIMAL WELFARE

In 2016 XXL developed and implemented the XXL Animal Welfare policy (XXL AW) to ensure, control and trace that animal-derived materials in products subject to sustainable production and slaughtered in a humane way. We aims that XXL customers can get the look of fur, leather, suede, wool or down and feather without any harm to animals and maintain a high standard of customer satisfaction.

FIVE FREEDOMS

In short XXL only accept products that are a by-product of the meat industry or humane hunting procedures and comes from farms or productions with good animal husbandry (that ensure the so-called "five freedoms" directive 98/58/EC). We are against any form of live boiling, skinning, plucking or mulesing and the use of endangered animals (as defined by CITES or IUCN). All our down and feathers must be sterilized as per the EU standard EN 12935 and we may require documents for audit purposes.

SUPPLIERS

XXL AW applies for all orders placed by XXL and suppliers should ensure compliance to laws, regulations and legislations, EC directives and guarantees that all products delivered to XXL comply with the requirements. XXL could cancel or claim orders, or take other actions, if deviations from this policy are discovered.

Several suppliers have in 2017 made XXL aware of their support and partnership with the industry company “Allied Feather & Down” for sourcing of feather and down. They are a founding member of the International Alliance for the Pro Down Initiative and a member of the International Down and Feather Bureau (IDFB). XXL performed several internal audits on products with raw material of animal origin and no deviation to requirements was found.

5. PERSONAL PROTECTIVE EQUIPMENT (PPE)

XXL has in 2017 intensified the internal control of personal protective equipment to ensure that products comply with the Personal Protective Equipment Directive 89/686/EEC.

Personal Protective Equipment commonly referred to as “PPE” is equipment worn to minimize exposure to hazards that cause injuries and exposure of hazardous substances. These injuries and exposures may result from contact with chemical, radiological, physical, electrical, mechanical, or other hazards such as risk related to action sport, visibility in the dark or usage of weapons. Personal protective equipment may include items such as helmets, eyewear and gloves, earplugs or hearing protection, life jackets, reflective items, or avalanche equipment.

DOCUMENTATION

XXL require EC Declaration of conformity to control CE marking for all PPE products and EC Type Examination certificates to control required certification, tests and quality assurance for class 2 & 3 PPE products.

XXL has implemented PPE in Internal Control System (XXL ICS) and in buying routines. New regulations for PPE will be implemented from 2018, and XXL will make adaptations to XXL ICS to meet prospect changes.

6. OTHER PRODUCT GROUPS

In 2017 XXL has established two new guides related to products sold by XXL and that the suppliers have to follow.

FITNESS AND TRAINING EQUIPMENT

The first one is related to requirements for fitness and training equipment and contains EU harmonized standard lists which supplier can use to demonstrate that products comply with EU legislations. Included in this product group are trampolines, gymnastic equipment, treadmills, rowing machines, body crank equipment, benches, stationary bicycles, steppers and ladders and more.

REQUIREMENTS FOR BIKES

The second one is related to requirements for bikes and contains EU harmonized standard lists which suppliers can use to demonstrate that products comply with EU legislations. The XXL Bikes guide is developed to ensure the best possible protection of human health, environment and safety.

DATA PROTECTION

Globalization and digitalization of the retail industry and society in general are affecting the daily operations and the way we work. It is all about technology and working processes will more and more rely on the use of data and automatization for future success and efficiency. Data protection and information security will play an important part in this landscape and XXL must ensure that all data processed is kept sufficiently accessible and confidential. Data must at all times be protected against unauthorized access and only accessible to those who need it, when they need it. Violations of data protection could have serious consequences in terms of loss of reputation, loss of revenues or increased costs and could affect both of customers and our employees.

XXL will comply with the new EU regulation (2016/679 - GDPR) which will be in place from May 2018 by adopting a data protection policy in the XXL Group and all its subsidiaries. The policy shall be applied on all processing of personal data in XXL, including processing of personal data about employees and others who perform work or service for XXL. Employees and others involved in XXL's processing of personal data are required to familiarize with and follow the policy.

The following principles will be applied in the processing of personal data in XXL:

1. **Processed lawfully:** All processing of personal data in XXL shall be done in a lawful, fair and transparent manner. Despite this, transparency shall not be applied if this principle violates the principles of confidentiality or may pose a risk to the privacy of individuals.
2. **Purpose limitation:** Personal data shall only be processed for specified and explicit purposes. Personal data shall not be processed for a purpose other than that for which the personal data have been collected.
3. **Rights of the data subject:** It must be ensured that the data subject, including employees, has the possibility to exercise their rights under the legislation.
4. **Data minimization:** All processing of personal data shall be adequate, relevant and limited to what is necessary in relation to the purposes for which they are processed.
5. **Requirements for IT systems:** The IT systems and IT solutions used by XXL shall support the obligations under the legislation and shall not prevent compliance with the legislation or rights of the data subject.
6. **Accuracy:** Personal data shall be ensured accuracy and shall be rectified upon request or when it is revealed that the personal data is incorrect and kept up to date.
7. **Storage limitation:** Personal data must be erased when the purpose of the processing has been terminated or when erasure is required by the data subject.
8. **Integrity and confidentiality:** Appropriate measures shall be taken to ensure personal data against unauthorized or unlawful processing and against accidental loss, destruction or damage, using appropriate technical or organizational measures.
9. **Accountability:** When XXL is the controller XXL shall be accountable for the processing of personal data, and shall ensure that processors provide sufficient guarantees to ensure legal and safe processing.

The data protection policy of XXL will be reviewed regularly and updated where necessary. Information will be stored in an area with limited access. The responsibility to process personal data in accordance with the current regulations lies with the Board of XXL ASA. CEO of XXL is responsible for ensuring that appropriate technical and organizational measures are in place to ensure and demonstrate that the processing is carried out in accordance with the current legislation. Anyone who is employed or process personal data at XXL has an individual responsibility and obligation to process personal data according to the policy and in accordance with the current legislation governing. If there is uncertainty about how personal data is to be processed in correct manner, the processing should be stopped until clarity has been achieved by clarification from a leader or from consultation of data protection expertise.

POCESSING OF PERSONAL DATA

XXL processes personal data as a part of the administration of the relationship with its employees and the relationship with its customers and suppliers. A list of processing of personal data in XXL will be established with detailed information on purpose, the lawful ground, geographical location, which personal data that are being processed and where the data is obtained. The policy further regulates requirements related to processing of special categories of personal data, personal data relating to criminal convictions and offences, processing of personal information concerning minors, transfer of personal information to others such as data controllers and third parties, deletion of personal information, access to personal information and securing confidentiality.

It is important that all data subjects know what kind of processing of personal data that is made in XXL and receive that personal data processed

if requested by the person concerned. On request a data subject will information on processing of his or hers personal data and, if requested, get a copy of all information stored on themselves. Such access and/or printing shall be given without unnecessary delay and within 30 days after receiving the request. Data subjects could request erasure of data and when erasing personal data XXL must ensure that safe erasure is performed.

TRAINING

XXL is currently undergoing extensive training and testing of the policy and routines, including technical and security tests of our infrastructure, education of employees that will undergo processing of personal data and conducting audits of suppliers.

COMPLAINTS

For 2017 XXL is not aware of any complaints regarding breaches of customer privacy nor any losses of customer data. XXL did not receive any complaints from public authorities regarding loss of customer data.

Information security and data protection must at all times adapt to the changing needs but always by complying with the governing legislation. XXL will work systematically on this going forward as this is a prerequisite to success in this area.

COMMUNITY ENGAGEMENT

1. CHARITABLE GIVING - XXL CHILDREN'S FOUNDATION

XXL Children's Foundation was established in 2013 with funds from XXL operations. It serves as an open and flexible charitable fund primarily for the benefit of less advantaged children in developing countries.

Donations focus on:

- ▶ education in lower school levels by participating in building new schools, in particular in respect of sports grounds and safe play at schools
- ▶ charitable orphanages
- ▶ children's participation in sports activities
- ▶ the event of extreme disasters, such as natural disasters and war situations

In 2017 XXL started to take a fee for shopping bags. All the profits from this activity are transferred to XXL Children's Foundation in way to increase the funds. By doing this we save the environment by focusing on reusing shopping bags and XXL Children's Foundation increases their donations and activities.

PROJECTS

Since the start XXL Children's Foundation has focused on several projects and for the year 2017 it decided to further support these projects with more funds. In 2014 XXL Children's Foundation donated NOK 1 million to the organization Bring Children from Street and the project First Lady School, for building a school for children in Uganda combining education and sports. Ambassador for the project is the Norwegian four times world champion in women's boxing, Cecilia Brækhus. In December 2017 XXL once again donated USD 100,000 to this project. The school is now





fully operational with around 600 students and children from the countryside.

In 2016 XXL Children's Foundation donated USD 125 000 to "Projecto UERE" helping children in the favela of Maré in Rio, Brazil. The founder of UERE is Yvonne Bezerra de Mello who has devoted her life to help and take care of children living on the streets. They used the funds from XXL Children's Foundation to food and medication deliveries, school supplies and books and were also able to employ another four new teachers. Soccer is the heart and soul of Brazil and the dream of all children living in Rio. Some of the funds were also used to support and operate the UERE soccer team. The donations were handed over by the Brazilian soccer player Ronaldinho along with sport equipment and team jerseys. He spent the day playing with the kids together with the world famous skateboarder Adil Dyani. "Projecto UERE" received another donation from XXL Children's Foundation in December 2017 of USD 100,000.

2. HEALTHY LIFESTYLE

We believe that increased focus on health and wellness is a key trend. Western countries have over a period of time experienced parts of the population becoming more sedentary and problems related to overweight and obesity have become more prevalent. Governments, public health authorities and traditional media have increased focus on personal activity and health benefits, promoting sports and physical activity and many consumers become more aware of the need for participating in such activities. Athletics are part of everyday life and we have observed as a clear trend among our guests to identify themselves with an active lifestyle. We strongly promote this, in nature of being a candy shop of sporting goods, with our products, concepts, services and low prices.

EVENTS

The Nordic region has in recent years experienced a sharp popularity increase of larger sports competitions within endurance based outdoor activities. We host different events and discounted sales in relations to such competitions resulting in a broader share of the population becoming interested in sports.

TEAM SALES

Technology is also becoming more important in the sports industry and we promote both sports watches and heart rate monitors. In 2017 XXL introduced sales to individual teams with a game changing business model. It is a pure online based model where the family and team management could order and organize everything on their own website connected with XXL. By trading with XXL all the teams will get kick-backs from XXL to support their local team business and daily operations.

PINK RIBBON

In Sweden we cooperated with the charity organization Pink Ribbon, focusing on breast cancer by donating some of the sale of branded training products to their campaign and by promotions in our stores.

In Norway we signed an agreement for Ironman Haugesund, well known as the best triathlon event in Norway and also serves as a qualifying convention for the world championship 2018 for Ironman to be hosted in Hawaii.

HEALTHY LIFESTYLE

XXL is working every day to encourage healthy lifestyle and physical activity. We intend to inspire children and young people to participate in sports, play and be members of sporting teams and to adapt at an early stage a healthier lifestyle.

3. DIALOGUE PARTNERS

XXL wants to be visible in the community we operate and great consideration is given to the local environment when new stores are opened. XXL cooperates with many different organizations and networks, both general and more specific for the industry. Maintaining a continuous dialogue with guests and authorities, trade organizations, sport teams and other interest groups is an important part of XXL's sustainability work and enables us to improve the way we work.

Economic, environmental and social charters or initiatives the Group endorses include:

- ▶ UN Global Compact – commitment to aligning our operations and strategies to 10 universally accepted principles in the areas of human rights, labour, environment and anti-corruption
- ▶ UN Convention on Human Rights – our operations always comply with the Human Rights
- ▶ Ethical Trading Initiative – ensuring that our brands and suppliers take responsibility for improving the working conditions of the people who make the products they sell. The base code principles are implemented in XXL's Code of Conduct for Suppliers.
- ▶ International Labour Organization – commitment to operate according to international labor standards.
- ▶ Foreign Trade Association – monitor and comply with recommendations from this leading business association of European and International commerce that promotes the values of free trade.
- ▶ Business Social Compliance Initiative – monitor and comply with recommendations of this European platform for companies to improve working conditions at consumer goods suppliers in high-risk countries.

Membership of industry associations includes

- ▶ Sportsbransjen AS – participation in the interest organization for the sporting goods industry in Norway, promoting sports, outdoors and healthy lifestyle in Norway and dialogue in such matters towards the society and authorities in general. Owner through Sportskjedene AS, ownership structure of the major sport chains in Norway for the shareholding in Sportsbransjen AS. Director, Anders Fjeld, is currently a member of the Board of Sportsbransjen AS.

and motivated employees throughout the organization bringing passion to work everyday.

In May 2017 or employee Andrea Norlander was awarded the best store sales person in Swedish retail at Svensk Handels annual retail awards in cooperation with the retail journal Market. XXL is very proud of Andrea and all the skillful XXL salesmen bringing passion to work everyday.

In September 2017 the launch of XXL in Austria was nominated as one of the best online campaigns in the market by consumers voting in the daily newspaper "der Standard".

In October 2017 Linda Beigler was awarded marketing person of the year by the marketing journal Resumé.

In November 2017 Janicke Blomsnes, MD of XXL in Sweden, was voted the most powerful leader in Swedish sports retail among hundred candidates. XXL recognizes these achievements as impressive and important as they underpin the solid leadership of the company.

4. CUSTOMER SATISFACTION

XXL win prices on customer service and support and was in 2017 in Norway voted number one customer friendly sports retail chain rated by consumers (Norsk Kundebarometer). This is achieved by all the dedicated, skilled



GRI INDEX

XXL ASA looks to the practice of the Global Reporting Initiative's (GRI) guidelines (G4). It describes sustainability issues of interest to our stakeholders and also covers the significant principles in the UN Global Compact. Below is an illustrative index based on GRI G4 for XXL ASA:

GENERAL STANDARD DISCLOSURES		EXTERNAL ASSURANCE
STRATEGY AND ANALYSIS		
G4-1	Statement from the most senior decision-maker about the relevance of sustainability to the organization and the organization's strategy for addressing sustainability	Annual Report CEO comment
ORGANIZATIONAL PROFILE		
G4-3	Report the name of the organization	Annual Report Board of Director's report
G4-4	Report the primary brands, products and services	Annual Report About XXL ASA Products Services
G4-5	Report the location of the organization's headquarters	Annual Report Board of Director's report
G4-6	Report the number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report	Annual Report About XXL ASA Markets
G4-7	Report the nature of ownership and legal form	Annual Report Notes
G4-8	Report the markets served (including geographical breakdown, sectors served, and types of customers and beneficiaries	Annual Report About XXL ASA Markets
G4-9	Report the scale of the organization, including <ul style="list-style-type: none"> • Total number of employees • Total number of operations • Net revenue • Total capitalization broken down in terms of debt and equity • Quantity of products or services provided 	Annual Report Notes
G4-10	a. Report the total number of employees by employment contract or gender b. Report the total number of permanent employees by the employment type or gender c. Report the total workforce by employees and supervised workers and by gender d. Report the total workforce by region and gender e. Report whether a substantial portion of the organization's work is performed by workers who are legally recognized as self-employed, or by individuals other than employees and supervised workers, including employees and supervised employees of contractors f. Report any significant variations in employment numbers (such as seasonal variations in employment in the tourism or agricultural industries)	Annual Report Notes Sustainability Report Training and education of employees

G4-11	Report the percentage of total employees covered by collective bargaining agreements	Collective bargain agreement in Sweden and central warehouse Norway
G4-12	Describe the organization's supply chain	Annual Report About XXL ASA Value Chain
G4-13	Report any significant changes during the reporting period regarding the organization's size, structure, ownership, or its supply chain, including: <ul style="list-style-type: none"> • Changes in the location of, or changes in, operations, including facility openings, closings, and expansions • Changes in the share capital structure and other capital formation, maintenance, and alteration operations • Changes in the location of suppliers, the structure of the supply chain, or in relationships with suppliers, including selection and termination 	Annual Report Store locations Board of Director's report Notes
G4-14	Report whether and how the precautionary approach or principle is addressed by the organization	Annual Report Risks and opportunities in sustainability work
G4-15	List externally developed economic, environmental and social charters, principles, or other initiatives to which the organization subscribes or which it endorses	Sustainability Report Community engagement Dialogue partners
G4-16	List membership of associations (such as industry associations) and national or international advocacy organizations in which the organization <ul style="list-style-type: none"> • Holds a position on the governance body • Participates in projects or committees • Provides substantive funding beyond routine membership dues • Views membership as strategic 	Sustainability Report Community engagement Dialogue partners
IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES		
G4-17	a. List all entities included in the organization's consolidated financial statements or equivalent documents b. Report whether any entity included in the organization's consolidated financial statements or equivalent documents is not covered by the report. c. Report the total workforce by employees and supervised workers and by gender	Sustainability Report XXL sustainability work
G4-18	a. Explain the process of defining the report content and Aspect Boundaries b. Explain how the organization has implemented the Reporting Principles for Defining Report Content	Sustainability Report Materiality report
G4-19	List all the material aspects identified in the process of defining report content	Sustainability Report Materiality report
G4-20	For each material aspect, report the aspect boundary within the organization	Sustainability Report Materiality report
G4-21	For each material aspect, report the aspect boundary within the organization	Sustainability Report Materiality report
STAKEHOLDER ENGAGEMENT		
G4-24	Provide a list of stakeholder groups engaged by the organization	Sustainability Report Dialogue with ours stakeholders
G4-25	Report the basis for identification and selection of stakeholders with whom to engage	Sustainability Report Dialogue with ours stakeholders

G4-26	Report the organization's approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process	Sustainability Report Dialogue with ours stakeholders
G4-27	Report key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting. Report the stakeholder groups that raised each of the key topics and concerns	Sustainability Report Dialogue with ours stakeholders
REPORT PROFILE		
G4-28	Reporting period (such as fiscal or calendar year) for information provided	Sustainability Report XXL sustainability work
G4-29	Date of most recent previous report (if any)	Sustainability Report XXL sustainability work
G4-30	Reporting cycle (such as annual, biennial)	Sustainability Report XXL sustainability work
G4-31	Provide the contact point for questions regarding the report or its content	Sustainability Report XXL sustainability work
G4-32	a. Report the "in accordance" option the organization has chosen b. Report the GRI Content Index for the chosen option	Sustainability Report XXL sustainability work
G4-33	a. Report the organization's policy and current practice with regard to seeking external assurance for the report b. If not included in the assurance report accompanying the sustainability report, report the scope and basis of any external assurance provided c. Report the relationship between the organization and assurance providers c. If not included in the assurance report accompanying the sustainability report, report the scope and basis of any external assurance provided d. Explain the process of defining the report content and Aspect Boundaries c. Report whether the highest governance body or senior executives are involved in seeking assurance for the organization's sustainability report	Sustainability Report XXL sustainability work
GOVERNANCE		
G4-34		Sustainability Report XXL sustainability work
	Report the governance structure of the organization, including committees of the highest governance body. Identify any committees responsible for decision-making in economic, environmental and social impacts	Annual Report Corporate governance at XXL ASA
ETHICS AND INTEGRITY		
G4-56	Describe the organization's values, principles, standards and norms of behavior such as codes of conduct and codes of ethics	Sustainability Report XXL sustainability work
		Annual Report Corporate governance at XXL ASA
SPECIFIC STANDARD DISCLOSURES		EXTERNAL ASSURANCE
ECONOMIC IMPACT		
Economic performance		
G4-DMA	Disclosure of management approach	Sustainability Report Materiality report Management approach

G4-EC2	Financial implications and other risks and opportunities for the organization's activities due to climate change	Sustainability Report Risks and opportunities in sustainability work
ENVIRONMENTAL IMPACT		
Energy		
G4-EN3	Energy consumption within the organization	Sustainability Report Environmental impacts from our operations
Emissions		
G4-EN15	Direct greenhouse gas (ghg) emissions (scope 1)	Sustainability Report Environmental impacts from our operations
G4-EN16	Energy indirect greenhouse gas (ghg) emissions (scope 2)	Sustainability Report Environmental impacts from our operations
G4-EN17	Other indirect greenhouse gas (ghg) emissions (scope 3)	Sustainability Report Environmental impacts from our operations
Effluents and Waste		
G4-EN23	Total weight of waste by type and disposal method	Sustainability Report Environmental impacts from our operations
Transport		
G4-EN30	Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members of the workforce	Sustainability Report Environmental impacts from our operations
Supplier Environmental Assessment		
G4-EN32	Percentage of new suppliers that were screened using environmental criteria	Sustainability Report Supplier assessment
SOCIAL IMPACT - LABOR PRACTICES AND DECENT WORK		
Training and Education		
G4-LA9	Average hours of training per year per employee by gender, and by employee category	Sustainability Report Training and education of employees
G4-LA10	Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings	Sustainability Report Training and education of employees
G4-LA11	Percentage of employees receiving regular performance and career development reviews, by gender and by employee category	Sustainability Report Training and education of employees
Supplier Assessment for Labor Practices		
G4-LA14	Percentage of new suppliers that were screened using labor practices criteria	Sustainability Report Supplier assessment
SOCIAL IMPACT - LABOR PRACTICES AND DECENT WORK		
Investment		
G4-HR1	Total number and percentage of significant investment agreements and contracts that include human rights clauses or that underwent human right screening	Sustainability Report Supplier assessment
G4-HR2	Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained	Sustainability Report Training and education of employees

Child Labor		
G4-HR5	Operations and suppliers identified as having significant risk for incidents of child labor, and measures taken to contribute to the effective abolition of child labor	Sustainability Report Supplier assessment
Forced or compulsory labor		
G4-HR6	Operations and suppliers identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of all forms of forced or compulsory labor	Sustainability Report Supplier assessment
Supplier human rights assessment		
G4-HR10	Percentage of new suppliers that were screened using human rights criteria	Sustainability Report Supplier assessment
SOCIAL IMPACT - SOCIETY		
Anti-corruption		
G4-SO3	Total number and percentage of operations assessed for risks related to corruption and the significant risks identified	Sustainability Report Supplier assessment
G4-SO4	Communication and training on anti-corruption policies and procedures	Sustainability Report Training and education of employees
Supplier assessment for impacts on society		
G4-SO9	Percentage of new suppliers that were screened using criteria for impacts on society	Sustainability Report Supplier assessment
Social impact – Product responsibility		
G4-PR1	Percentage of significant product and service categories for which health and safety impacts are assessed for improvement	Sustainability Report Product Safety
G4-PR2	Total number of incidents of non-compliance with regulations and voluntary codes concerning the health and safety impacts of products and services	Sustainability Report Product Safety - Chemicals
Product and service labeling		
G4-PR3	Type of product or service information required by the organization's procedures for product and service information and labeling, and percentage of significant product and service categories subject to such information requirements	Sustainability Report Product Safety
G4-PR4	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes	Sustainability Report Product Safety - Chemicals
G4-PR5	Results of surveys measuring customer satisfaction	Sustainability Report Product Safety - Customer Satisfaction
SOCIAL IMPACT		
Customer privacy		
GRI 418-1a	Total number of substantiated complaints received concerning breaches of customer privacy, categorized by (i) complaints received from outside parties and substantiated by the organization, (ii) complaints from regulatory bodies	Sustainability Report Data Protection
GRI 418-1b	Total number of identified leaks, thefts or losses of customer data	Sustainability Report Data Protection
GRI 418-1c	If the organization has not identified any substantiated complaints, a brief statement of this fact is sufficient	Sustainability Report Data Protection

XXL

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